

# **MATJHABENG LOCAL MUNICIPALITY**



## **FINAL MID-YEAR PERFORMANCE REPORT 2024/2025**

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## **CHAPTER 1**

### **INTRODUCTION**

The purpose of this report is to submit to the Executive Mayor an assessment report on the Municipality's Performance covering the period of 01 July 2024 to 31 December 2024.

The report is developed within the context and prescripts of various pieces of legislation, guidelines, and regulations governing performance management systems, and these include the following:

- ☐ Municipal Systems Act
- ☐ Municipal Planning and Performance Management Regulations
- ☐ Municipal Finance Management Act
- ☐ The White Paper on Local Government
- ☐ COGTA Guidelines, and
- ☐ Matjhabeng Local Municipality's Performance Management Framework, amongst others.

Of the above, perhaps The White Paper on Local Government is the most significant as it not only introduces a performance management system to local government as a tool to ensure developmental local government. Its significance can be seen in its conclusion that Integrated Development Planning, Budgeting, and Performance Management are powerful tools that can assist municipalities to develop an integrated perspective on development in their area. It will enable them to focus on priorities within an increasingly complex and diverse set of demands. It will enable them to direct resource allocations and institutional systems to a new set of development objectives.

The report is based on the institution's 2024/2025 IDP, as approved on 31 May 2024, and 2024/2025 SDBIP, as approved by the council on 20 June 2024.

## **LEGISLATIVE OVERVIEW**

In terms of Section 72(1)(a) of the Local Government: Municipal Finance Management Act (MFMA), Act 56 of 2003 the Accounting Officer must by 25 January of each year assess the performance of the municipality during the first half of the financial year. A report on such an assessment must, in terms of Section 72(1)(b) of the MFMA, be submitted to the Mayor, the National Treasury, and the relevant Provincial Treasury. Once the Mayor has considered the report, it must be submitted to the Council by 31 January in terms of Section 54(1)(f) of the MFMA. The Mid-Year Performance Assessment Report and supporting tables of Matjhabeng Local Municipality are prepared in accordance with MFMA Circular 13 and the Municipal Budget and Reporting Regulations.

Section 72 of the Municipal Finance Management Act (MFMA) requires that municipalities review their financial results for the mid-year during January of each year. This report deals with both the financial results as well as the performance results.

Section 72 indicates that the following information must be provided:

- the monthly statements referred to in section 71 for the first half of the financial year;
- the municipality's service delivery performance during the first half of the financial year, and the service delivery targets and performance indicators set in the service delivery and budget implementation plan;
- the past year's annual report, and progress on resolving problems identified in the annual report; and
- the performance of every municipal entity under the sole or shared control of the municipality, taking into account reports in terms of section 88 from any such entities

This report has the following additional contents:

1. Financial Performance
2. Performance of the municipality for the period under review.

## **LINK TO THE IDP AND BUDGET**

The Integrated Development Plan is implemented through an annual implementation framework-Service Delivery and Budget Implementation Plan, which links key performance indicators to the annual budget. Section 57 managers conclude annual performance agreements, which serve as a monitoring tool for departmental performance. The Municipality monitors the implementation of its Service Delivery and Budget Implementation Plan and the performance of its senior managers through a performance management system.

Matjhabeng Local Municipality identified the following strategic objectives based on the inputs from the community in the 5-year IDP:

1. Supporting the delivery of municipal services to the right quality and standard.
2. Creating a conducive environment for economic Development.
3. Building institutional resilience and administrative capability.
4. Ensuring sound financial management and Accounting.
5. Transparency and Accountability Promoting good governance, transparency, and Accountability.
6. Public Participation Putting people and their concerns first.
7. Build a capable, corruption-free administration that can deliver on the developmental mandate.

## **CHAPTER 2**

### **FINANCIAL PERFORMANCE**

#### **Matjhabeng Local Municipality Half-Yearly Report (December 2024)**

The attached report is submitted in terms of Section 72 of the Municipal Finance Management Act (MFMA), Act 56 of 2003 for six months ended 31 December 2024.

#### **1. INTRODUCTION**

Herewith please find the Mid-year budget and performance assessment for the period 01 July to 31 December 2024 in compliance with the above-mentioned legislation and regulations, in Chapter 1.

The budgeted income for the 2024/25 financial year was 70% and the actual income collected as at the end of the six (6) months of the financial year was 50%. The budget of the Matjhabeng Local Municipality is implemented in accordance with the Service Delivery and Budget Implementation plan. The implementation thereof is indicated on Annexure A and an explanation regarding the variances is included.

The pay rate on consumer services for December 2024 was 40% and the total income including prepaid sales & Allocations to votes was 48%, ten percent decrease from the month of November 2024. The Municipality is currently implementing stringent credit control action and measures against defaulters to ensure that all collectable arrears are recovered. The Municipal Operational and Capital Grants allocations were received during the reporting month.

The audit outcome for the 2023/24 financial year is qualified. An Audit Query Action plan was developed to address the audit queries raised in the Audit Report of 2022/23 and prior years of which progress on the action was reported to Council. The purpose of the action plan was not to only address the audit queries but to also ensure that the queries do not re-occur in the 2023/24 audit report moving forward.

## 2. RESOLUTION

To be inserted after Council meeting.

## 3. EXECUTIVE SUMMARY OF THE SECTION 72 REPORT FOR THE PERIOD ENDING 31 DECEMBER 2024

The Statement of Financial Performance (SFP) in Annexure A, Table C4 details the revenue by source type and expenditure by input type. The summary report indicates the following

Summary Statement of Financial Performance as at December 2024:			
Description	Budget for the six months	Actual for the YTD	Variance YTD
Total Revenue by Source (Excluding Capital Transfers)	1 717 170 045	1 469 105 686	14%
Total Operating Expenditure	2 069 569 871	1 192 270 877	42%

The total revenue by source shows a variance of 14% which indicates that the revenue received for the six months was R248 064 359 below the budgeted amount. The total operating expenditure shows a variance of 42% which indicates an under-spending of R877 298 994 against the budgeted amount for the same period.

The major operating revenue variances against the budget are:

- Property Rates
- Service Charges

The major operating expenditure variances against budget are:

- Other Expenditure

Annexure A, Table SC1 gives the reasons for the variances.

The Statement of Capital Expenditure in Annexure A, Table C5 details categorized capital expenditure by municipal vote. The summary report indicates the following:

Summary Statement of Capital Expenditure – December 2024:			
Description	Budget for the YTD	Actual for the YTD	Variance
Total Capital Expenditure	100 287 000	110 799 730	-0.10%
Total Capital Financing	100 287 000	110 799 730	-0.10%

The above table shows that the municipality had an over-spending of R10 512 730 (-0.10% variance) with regard to capital expenditure against the budget amount for the reporting period. An amount of R76 831 139 was spent on MIG, R8 873 999 was spent on WSIG, R14 906 707 was spent on INEG projects and R4 420 535 was spent on internally generated funds for the past six months.

The municipality had a surplus of R830 630 297 after Capital payments for the six months period ending 31 December 2024. This surplus means that the amount received is above the amount paid out for the reporting period. This surplus is due to grants received for the reporting period.



The table below will give an indication of the actual revenue collected against the actual billing.

<b>Description</b>	<b>For the year to date (2024/25)</b>
Total Billing	1 565 544 338
Less: Indigent Billing	13 977 422
Less: Other Billing	72 415 902
<b>Actual Billing</b>	<b>1 479 151 014</b>
<b>Actual Revenue Received</b>	<b>743 076 126</b>
Consumer Revenue	596 145 731
Other Revenue & Unallocated receipts	146 930 395
Interest (Billing)	293 677 888
<b>Actual Billing less Interest Billing</b>	<b>1 185 473 126</b>
Prepaid Sales	48 976 297
Allocations to vote numbers	49 230 012
<b>Actual Income including Prepaid Sales &amp; Allocations to votes</b>	<b>841 282 436</b>

The pay rate on consumer services for December 2024 was 40% and the total income including prepaid sales & Allocations to votes was 48%. In order for the municipality to be financially sustainable the pay rate will have to be increased to 80% on the consumer services.

### **MUNICIPAL MANAGER'S QUALITY CERTIFICATION**

I, ....., the Acting Municipal Manager of Matjhabeng Local Municipality, hereby certify that the six months budget statement for (01 July – 31 December 2024) has been prepared in accordance with the Municipal Finance Management Act and regulations made under the Act.

Print name: \_\_\_\_\_

Municipal Manager of: \_\_\_\_\_

Signature: \_\_\_\_\_

Date: \_\_\_\_\_

### **CHIEF FINANCIAL OFFICER'S QUALITY CERTIFICATION**

I, ....., the Acting Chief Financial Officer of Matjhabeng Local Municipality, hereby certify that the six months budget statement for (01 July – 31 December 2024) has been prepared in accordance with the Municipal Finance Management Act and regulations made under the Act.

Print name: \_\_\_\_\_

Chief Financial Officer of: \_\_\_\_\_

Signature: \_\_\_\_\_

Date: \_\_\_\_\_

## ANNEXURE A: IN-YEAR BUDGET STATEMENT TABLES

FS184 Matjhabeng - Table C1 Monthly Budget Statement Summary - Mid-Year Assessment

Description	2023/24	Budget Year 2024/25							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands									
Financial Performance									
Property rates	824 092	494 592	494 592	42 278	253 638	247 296	6 342	3%	494 592
Service charges	1 626 337	1 787 986	1 787 986	143 570	895 286	893 993	1 293	0%	1 787 986
Investment revenue	5 722	5 162	5 162	206	672	2 581	(1 909)	-74%	5 162
Transfers and subsidies - Operational	691 284	737 537	737 537	237 533	544 942	368 768	176 174	0	737 537
Other own revenue	584 975	1 146 599	1 146 599	55 377	319 509	573 300	(253 790)	-44%	—
Total Revenue (excluding capital transfers and contributions)	3 732 410	4 171 877	4 171 877	478 965	2 014 048	2 085 938	(71 890)	-3%	4 171 877
Employee costs	992 503	999 676	1 015 562	83 081	519 163	503 812	15 350	3%	1 015 562
Remuneration of Councillors	10 216	41 291	25 405	772	4 577	16 674	(12 097)	-73%	25 405
Depreciation and amortisation	205 359	263 567	263 567	—	—	131 783	(131 783)	-100%	263 567
Interest	242 872	194 917	184 476	6	105	95 967	(95 862)	-100%	184 476
Inventory consumed and bulk purchases	1 397 528	969 842	1 667 767	192 601	497 043	718 620	(221 577)	-31%	1 667 767
Transfers and subsidies	—	1 330	850	—	—	500	(500)	-100%	850
Other expenditure	1 681 803	952 690	969 902	48 431	171 383	479 597	(308 214)	-64%	969 902
Total Expenditure	4 530 281	3 423 313	4 127 529	324 891	1 192 271	1 946 955	(754 684)	-39%	4 127 529
Surplus/(Deficit)	(797 871)	748 564	44 348	154 074	821 777	138 984	682 793	491%	44 348
Transfers and subsidies - capital (monetary allocations)	191 831	183 574	183 574	48 018	119 653	91 787	27 866	30%	183 574
Transfers and subsidies - capital (in-kind)	—	—	—	—	—	—	—	—	—
Surplus/(Deficit) after capital transfers & contributions	(606 040)	932 138	227 922	202 092	941 430	230 771	710 659	308%	227 922
Share of surplus/ (deficit) of associate	—	—	—	—	—	—	—	—	—
Surplus/ (Deficit) for the year	(606 040)	932 138	227 922	202 092	941 430	230 771	710 659	308%	227 922
Capital expenditure & funds sources									
Capital expenditure	174 900	200 574	214 460	48 835	110 800	103 922	6 878	7%	214 460
Capital transfers recognised	147 102	183 574	183 823	45 197	102 406	91 823	10 583	12%	183 823
Borrowing	—	—	—	—	—	—	—	—	—
Internally generated funds	27 797	17 000	30 637	3 639	8 394	12 099	(3 705)	-31%	30 637
Total sources of capital funds	174 900	200 574	214 460	48 835	110 800	103 922	6 878	7%	214 460
Financial position									
Total current assets	4 958 933	10 374 668	10 374 668		6 308 490				10 374 668
Total non current assets	5 557 626	2 950 037	2 963 923		5 668 426				2 963 923
Total current liabilities	15 736 032	8 602 567	8 602 567		16 254 958				8 602 567
Total non current liabilities	—	—	—		—				—
Community wealth/Equity	(3 623 935)	3 790 000	3 790 000		(4 278 043)				3 790 000
Cash flows									
Net cash from (used) operating	(1 031 381)	186 675	186 675	(217 185)	(670 234)	93 337	763 572	818%	186 675
Net cash from (used) investing	(174 900)	(412 287)	(412 287)	(48 835)	(110 800)	(206 143)	(95 344)	46%	(412 287)
Net cash from (used) financing	(1 799)	(13 780)	(13 780)	(164)	(623)	(6 890)	(6 267)	91%	(13 780)
Cash/cash equivalents at the month/year end	(1 334 617)	(1 272 160)	(1 272 160)	(737 030)	(737 030)	(1 152 464)	(415 434)	36%	(194 765)
Debtors & creditors analysis									
	0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total
Debtors Age Analysis									
Total By Income Source	248 474	191 553	187 444	178 825	208 332	260 611	1 055 772	6 118 582	8 449 592
Creditors Age Analysis									
Total Creditors	203 965	209 677	225 014	6 532 315	79 442	6 575 549	—	—	13 825 961

**FS184 Matjhabeng - Table C2 Monthly Budget Statement - Financial Performance (functional classification) - Mid-Year Assessment**

Description	Ref	2023/24	Budget Year 2024/25							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
<b>R thousands</b>	<b>1</b>									
<b>Revenue - Functional</b>										
<b>Governance and administration</b>		<b>1 840 443</b>	<b>1 643 472</b>	<b>1 643 472</b>	<b>339 479</b>	<b>989 378</b>	<b>821 736</b>	167 642	20%	<b>1 643 472</b>
Executive and council		883 107	484 711	484 711	285 556	664 595	242 355	422 240	174%	484 711
Finance and administration		957 335	1 158 761	1 158 761	53 923	324 782	579 381	(254 599)	-44%	1 158 761
Internal audit		—	—	—	—	—	—	—	—	—
<b>Community and public safety</b>		<b>7 664</b>	<b>254 336</b>	<b>254 336</b>	<b>2 056</b>	<b>4 304</b>	<b>127 168</b>	(122 864)	-97%	<b>254 336</b>
Community and social services		1 695	14 132	14 132	161	970	7 066	(6 096)	-86%	14 132
Sport and recreation		319	1 550	1 550	33	249	775	(526)	-68%	1 550
Public safety		5 650	38 654	38 654	1 862	3 085	19 327	(16 242)	-84%	38 654
Housing		—	—	—	—	—	—	—	—	—
Health		—	200 000	200 000	—	—	100 000	(100 000)	-100%	200 000
<b>Economic and environmental services</b>		<b>13</b>	<b>66 219</b>	<b>66 219</b>	<b>46</b>	<b>69</b>	<b>33 109</b>	(33 040)	-100%	<b>66 219</b>
Planning and development		13	16 219	16 219	46	69	8 109	(8 040)	-99%	16 219
Road transport		—	50 000	50 000	—	—	25 000	(25 000)	-100%	50 000
Environmental protection		—	—	—	—	—	—	—	—	—
<b>Trading services</b>		<b>2 075 855</b>	<b>2 364 360</b>	<b>2 364 360</b>	<b>185 378</b>	<b>1 139 846</b>	<b>1 182 180</b>	(42 334)	-4%	<b>2 364 360</b>
Energy sources		817 261	887 426	887 426	69 078	468 699	443 713	24 986	6%	887 426
Water management		738 314	998 346	998 346	68 300	380 460	499 173	(118 713)	-24%	998 346
Waste water management		320 301	284 915	284 915	29 662	179 453	142 458	36 996	26%	284 915
Waste management		199 979	193 673	193 673	18 337	111 233	96 837	14 397	15%	193 673
<b>Other</b>	<b>4</b>	<b>266</b>	<b>27 064</b>	<b>27 064</b>	<b>24</b>	<b>105</b>	<b>13 532</b>	(13 427)	-99%	<b>27 064</b>
<b>Total Revenue - Functional</b>	<b>2</b>	<b>3 924 241</b>	<b>4 355 451</b>	<b>4 355 451</b>	<b>526 983</b>	<b>2 133 701</b>	<b>2 177 725</b>	(44 024)	-2%	<b>4 355 451</b>
<b>Expenditure - Functional</b>										
<b>Governance and administration</b>		<b>1 315 617</b>	<b>855 256</b>	<b>859 113</b>	<b>68 893</b>	<b>337 928</b>	<b>428 123</b>	(90 195)	-21%	<b>859 113</b>
Executive and council		173 174	235 995	235 922	17 017	88 302	117 966	(29 664)	-25%	235 922
Finance and administration		1 136 295	612 916	616 847	51 189	246 128	306 985	(60 856)	-20%	616 847
Internal audit		6 148	6 345	6 345	688	3 497	3 172	325	10%	6 345
<b>Community and public safety</b>		<b>224 450</b>	<b>384 714</b>	<b>383 182</b>	<b>21 890</b>	<b>145 122</b>	<b>191 911</b>	(46 789)	-24%	<b>383 182</b>
Community and social services		70 161	144 668	144 284	6 047	41 785	72 238	(30 454)	-42%	144 284
Sport and recreation		54 010	76 008	75 384	5 220	32 397	37 768	(5 370)	-14%	75 384
Public safety		101 782	121 173	120 649	8 099	55 279	60 473	(5 193)	-9%	120 649
Housing		20 929	24 319	24 319	1 511	10 231	12 159	(1 929)	-16%	24 319
Health		(22 433)	18 546	18 546	1 014	5 430	9 273	(3 843)	-41%	18 546
<b>Economic and environmental services</b>		<b>55 907</b>	<b>154 019</b>	<b>153 769</b>	<b>4 991</b>	<b>31 304</b>	<b>76 974</b>	(45 670)	-59%	<b>153 769</b>
Planning and development		47 140	61 435	61 435	4 136	22 609	30 718	(8 109)	-26%	61 435
Road transport		8 767	92 583	92 334	855	8 695	46 256	(37 561)	-81%	92 334
Environmental protection		—	—	—	—	—	—	—	—	—
<b>Trading services</b>		<b>2 929 483</b>	<b>2 016 750</b>	<b>2 718 889</b>	<b>228 687</b>	<b>674 976</b>	<b>1 243 659</b>	(568 683)	-46%	<b>2 718 889</b>
Energy sources		1 396 358	1 068 990	1 064 866	127 611	337 818	533 284	(195 466)	-37%	1 064 866
Water management		1 072 709	467 839	1 182 325	74 230	224 325	471 919	(247 594)	-52%	1 182 325
Waste water management		218 588	297 135	292 686	17 750	61 655	147 810	(86 155)	-58%	292 686
Waste management		241 829	182 787	179 013	9 096	51 178	90 645	(39 467)	-44%	179 013
<b>Other</b>		<b>4 824</b>	<b>12 574</b>	<b>12 574</b>	<b>430</b>	<b>2 940</b>	<b>6 287</b>	(3 347)	-53%	<b>12 574</b>
<b>Total Expenditure - Functional</b>	<b>3</b>	<b>4 530 281</b>	<b>3 423 313</b>	<b>4 127 529</b>	<b>324 891</b>	<b>1 192 271</b>	<b>1 946 955</b>	(754 684)	-39%	<b>4 127 529</b>
<b>Surplus/ (Deficit) for the year</b>		<b>(606 040)</b>	<b>932 138</b>	<b>227 922</b>	<b>202 092</b>	<b>941 430</b>	<b>230 771</b>	<b>710 659</b>	<b>3,0795047</b>	<b>227 922</b>

**FS184 Matjhabeng - Table C3 Monthly Budget Statement - Financial Performance (revenue and expenditure by municipal vote) - Mid-Year**

Vote Description	Ref	2023/24	Budget Year 2024/25							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
<b>R thousands</b>										
<b>Revenue by Vote</b>	1									
Vote 01 - Council General		883 115	384 711	384 711	285 552	664 595	192 355	472 240	245,5%	384 711
Vote 02 - Office Of The Executive Mayor		—	—	—	—	—	—	—		—
Vote 03 - Office Of The Speaker		—	—	—	—	—	—	—		—
Vote 04 - Council Whip		—	—	—	—	—	—	—		—
Vote 05 - Office Of The Municipal Manager		(8)	100 000	100 000	4	0	50 000	(50 000)	-100,0%	100 000
Vote 06 - Corporate Services		—	—	—	—	—	—	—		—
Vote 07 - Finance		934 887	1 103 319	1 103 319	51 856	312 359	551 660	(239 301)	-43,4%	1 103 319
Vote 08 - Human Resources		—	—	—	—	—	—	—		—
Vote 09 - Community Services		201 993	409 355	409 355	18 531	112 452	204 678	(92 225)	-45,1%	409 355
Vote 10 - Public Safety And Transport		5 650	38 654	38 654	1 862	3 085	19 327	(16 242)	-84,0%	38 654
Vote 11 - Economic Development		765	2 457	2 457	39	490	1 229	(739)	-60,1%	2 457
Vote 12 - Engineering Services		6	116 080	116 080	45	61	58 040	(57 979)	-99,9%	116 080
Vote 13 - Water/ Sewerage		1 058 614	1 283 261	1 283 261	97 962	559 913	641 630	(81 717)	-12,7%	1 283 261
Vote 14 - Electricity		817 261	887 426	887 426	69 078	468 699	443 713	24 986	5,6%	887 426
Vote 15 - Other		21 957	30 187	30 187	2 053	12 046	15 094	(3 047)	-20,2%	30 187
<b>Total Revenue by Vote</b>	2	<b>3 924 241</b>	<b>4 355 451</b>	<b>4 355 451</b>	<b>526 983</b>	<b>2 133 701</b>	<b>2 177 725</b>	<b>(44 024)</b>	<b>-2,0%</b>	<b>4 355 451</b>
<b>Expenditure by Vote</b>	1									
Vote 01 - Council General		83 621	120 782	120 782	9 793	43 707	60 391	(16 684)	-27,6%	120 782
Vote 02 - Office Of The Executive Mayor		15 995	18 444	18 410	1 032	7 357	9 208	(1 851)	-20,1%	18 410
Vote 03 - Office Of The Speaker		7 458	7 330	7 306	677	3 841	3 653	188	5,2%	7 306
Vote 04 - Council Whip		36 880	56 963	56 963	2 940	18 431	28 482	(10 051)	-35,3%	56 963
Vote 05 - Office Of The Municipal Manager		111 528	109 168	111 442	15 657	58 711	54 905	3 807	6,9%	111 442
Vote 06 - Corporate Services		55 660	79 460	79 068	4 309	26 433	39 657	(13 223)	-33,3%	79 068
Vote 07 - Finance		799 421	341 222	340 372	18 197	82 094	170 284	(88 191)	-51,8%	340 372
Vote 08 - Human Resources		24 132	23 840	28 039	2 666	16 282	13 491	2 791	20,7%	28 039
Vote 09 - Community Services		304 931	372 142	367 744	18 051	109 214	185 087	(75 873)	-41,0%	367 744
Vote 10 - Public Safety And Transport		246 483	193 244	191 659	15 899	124 682	95 733	28 949	30,2%	191 659
Vote 11 - Economic Development		31 772	26 594	26 594	2 337	13 724	13 297	427	3,2%	26 594
Vote 12 - Engineering Services		71 038	186 806	186 519	6 145	39 887	93 349	(53 462)	-57,3%	186 519
Vote 13 - Water/ Sewerage		1 271 241	723 345	1 433 383	90 426	275 822	598 916	(323 094)	-53,9%	1 433 383
Vote 14 - Electricity		1 443 381	1 131 955	1 127 230	134 813	359 221	564 494	(205 273)	-36,4%	1 127 230
Vote 15 - Other		26 741	32 018	32 018	1 950	12 865	16 009	(3 144)	-19,6%	32 018
<b>Total Expenditure by Vote</b>	2	<b>4 530 281</b>	<b>3 423 313</b>	<b>4 127 529</b>	<b>324 891</b>	<b>1 192 271</b>	<b>1 946 955</b>	<b>(754 684)</b>	<b>-38,8%</b>	<b>4 127 529</b>
<b>Surplus/ (Deficit) for the year</b>	2	<b>(606 040)</b>	<b>932 138</b>	<b>227 922</b>	<b>202 092</b>	<b>941 430</b>	<b>230 771</b>	<b>710 659</b>	<b>308,0%</b>	<b>227 922</b>

**FS184 Matjhabeng - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - Mid-Year Assessment**

2023/24										
Description	Ref	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	Budget Year 2024/25				
						YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
Revenue										
Exchange Revenue										
Service charges - Electricity		769 980	817 184	817 184	64 466	442 494	408 592	33 902	8%	817 184
Service charges - Water		505 011	581 364	581 364	46 661	254 605	290 682	(36 077)	-12%	581 364
Service charges - Waste Water Management		218 034	236 216	236 216	20 124	122 748	118 108	4 640	4%	236 216
Service charges - Waste management		133 312	153 221	153 221	12 319	75 439	76 610	(1 171)	-2%	153 221
Sale of Goods and Rendering of Services		23 013	35 942	35 942	1 997	3 817	17 971	(14 154)	-79%	35 942
Agency services								-		
Interest								-		
Interest earned from Receivables		461 476	402 383	402 383	43 958	257 518	201 192	56 326	28%	402 383
Interest from Current and Non Current Assets		5 722	5 162	5 162	206	672	2 581	(1 909)	-74%	5 162
Dividends		49	40	40	17	49	20	29	146%	40
Rent on Land								-		
Rental from Fixed Assets		21 915	29 874	29 874	2 052	12 038	14 937	(2 899)	-19%	29 874
Licence and permits		325	231	231	156	534	115	419	363%	231
Operational Revenue		3 496	529 166	529 166	161	3 539	264 583	(261 043)	-99%	529 166
Non-Exchange Revenue										
Property rates		824 092	494 592	494 592	42 278	253 638	247 296	6 342	3%	494 592
Surcharges and Taxes								-		
Fines, penalties and forfeits		2 464	29 981	29 981	112	647	14 991	(14 344)	-96%	29 981
Licence and permits								-		
Transfers and subsidies - Operational		691 284	737 537	737 537	237 533	544 942	368 768	176 174	48%	737 537
Interest		72 142	55 383	55 383	6 924	41 367	27 692	13 676	49%	55 383
Fuel Levy								-		
Operational Revenue		-	-	-	-	-	-	-		-
Gains on disposal of Assets		-	63 600	63 600	-	-	31 800	(31 800)	-100%	63 600
Other Gains		95	-	-	-	-	-	-		-
Discontinued Operations										
Total Revenue (excluding capital transfers and contributions)										
		3 732 410	4 171 877	4 171 877	478 965	2 014 048	2 085 938	(71 890)	-3%	4 171 877
Expenditure By Type										
Employee related costs		992 503	999 676	1 015 562	83 081	519 163	503 812	15 350	3%	1 015 562
Remuneration of councillors		10 216	41 291	25 405	772	4 577	16 674	(12 097)	-73%	25 405
Bulk purchases - electricity		1 041 614	752 663	752 663	116 495	296 267	376 332	(80 065)	-21%	752 663
Inventory consumed		355 914	217 179	915 104	76 106	200 776	342 289	(141 513)	-41%	915 104
Debt impairment		-	485 266	485 266	-	-	242 633	(242 633)	-100%	485 266
Depreciation and amortisation		205 359	263 567	263 567	-	-	131 783	(131 783)	-100%	263 567
Interest		242 872	194 917	184 476	6	105	95 967	(95 862)	-100%	184 476
Contracted services		163 211	103 091	128 047	17 767	67 590	58 066	9 524	16%	128 047
Transfers and subsidies		-	1 330	850	-	-	500	(500)	-100%	850
Irrecoverable debts written off		950 643	100 000	100 000	4 649	23 253	50 000	(26 747)	-53%	100 000
Operational costs		172 589	264 333	256 590	26 015	80 540	128 898	(48 358)	-38%	256 590
Losses on Disposal of Assets		-	-	-	-	-	-	-		-
Other Losses		395 360	-	-	-	-	-	-		-
Total Expenditure										
		4 530 281	3 423 313	4 127 529	324 891	1 192 271	1 946 955	(754 684)	-39%	4 127 529
Surplus/(Deficit)										
Transfers and subsidies - capital (monetary allocations)		(797 871)	748 564	44 348	154 074	821 777	138 984	682 793	0	44 348
Transfers and subsidies - capital (in-kind)		191 831	183 574	183 574	48 018	119 653	91 787	27 866	0	183 574
Surplus/(Deficit) after capital transfers & contributions		(606 040)	932 138	227 922	202 092	941 430	230 771	710 659	0	227 922
Income Tax								-		
Surplus/(Deficit) after income tax										
		(606 040)	932 138	227 922	202 092	941 430	230 771	710 659	0	227 922
Share of Surplus/Deficit attributable to Joint Venture								-		
Share of Surplus/Deficit attributable to Minorities								-		
Surplus/(Deficit) attributable to municipality										
		(606 040)	932 138	227 922	202 092	941 430	230 771	710 659	0	227 922
Share of Surplus/Deficit attributable to Associate								-		
Intercompany/Parent subsidiary transactions								-		
Surplus/ (Deficit) for the year										
		(606 040)	932 138	227 922	202 092	941 430	230 771	710 659	0	227 922

**FS184 Matjhabeng - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, functional classification and funding) - Mid-Year Assessment**

Vote Description	Ref	2023/24	Budget Year 2024/25							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
<b>R thousands</b>	<b>1</b>									
<b>Multi-Year expenditure appropriation</b>	<b>2</b>									
Vote 01 - Council General		19 355	10 000	10 000	—	3 067	5 000	(1 933)	-39%	10 000
Vote 02 - Office Of The Executive Mayor		—	—	—	—	—	—	—	—	—
Vote 03 - Office Of The Speaker		—	—	24	—	—	12	(12)	-100%	24
Vote 04 - Council Whip		—	—	—	—	—	—	—	—	—
Vote 05 - Office Of The Municipal Manager		—	—	—	—	—	—	—	—	—
Vote 06 - Corporate Services		—	—	—	—	—	—	—	—	—
Vote 07 - Finance		—	—	—	—	—	—	—	—	—
Vote 08 - Human Resources		—	—	—	—	—	—	—	—	—
Vote 09 - Community Services		—	—	—	—	—	—	—	—	—
Vote 10 - Public Safety And Transport		—	—	—	—	—	—	—	—	—
Vote 11 - Economic Development		—	—	—	—	—	—	—	—	—
Vote 12 - Engineering Services		—	—	5 117	4 976	4 976	1 061	3 914	369%	5 117
Vote 13 - Water/ Sewerage		—	—	5 662	5 662	5 662	1 136	4 526	398%	5 662
Vote 14 - Electricity		—	—	—	—	—	—	—	—	—
Vote 15 - Other		—	—	—	—	—	—	—	—	—
<b>Total Capital Multi-year expenditure</b>	<b>4,7</b>	<b>19 355</b>	<b>10 000</b>	<b>20 804</b>	<b>10 638</b>	<b>13 705</b>	<b>7 210</b>	<b>6 495</b>	<b>90%</b>	<b>20 804</b>
<b>Single Year expenditure appropriation</b>	<b>2</b>									
Vote 01 - Council General		199	—	—	—	—	—	—	—	—
Vote 02 - Office Of The Executive Mayor		1 287	—	35	—	35	14	21	150%	35
Vote 03 - Office Of The Speaker		—	—	—	—	—	—	—	—	—
Vote 04 - Council Whip		—	—	—	—	—	—	—	—	—
Vote 05 - Office Of The Municipal Manager		735	—	—	—	—	—	—	—	—
Vote 06 - Corporate Services		—	—	53	20	50	25	25	100%	53
Vote 07 - Finance		459	—	849	120	195	327	(132)	-40%	849
Vote 08 - Human Resources		—	—	—	—	—	—	—	—	—
Vote 09 - Community Services		5 697	3 527	11 352	2 619	5 916	3 843	2 074	54%	11 352
Vote 10 - Public Safety And Transport		95	—	3 976	1 953	2 131	1 009	1 122	111%	3 976
Vote 11 - Economic Development		98	—	—	—	—	—	—	—	—
Vote 12 - Engineering Services		64 776	106 481	87 319	24 334	59 557	48 819	10 738	22%	87 319
Vote 13 - Water/ Sewerage		61 585	52 474	57 141	5 357	11 770	27 089	(15 319)	-57%	57 141
Vote 14 - Electricity		20 614	28 092	32 931	3 794	17 441	15 587	1 854	12%	32 931
Vote 15 - Other		—	—	—	—	—	—	—	—	—
<b>Total Capital single-year expenditure</b>	<b>4</b>	<b>155 545</b>	<b>190 574</b>	<b>193 656</b>	<b>38 198</b>	<b>97 095</b>	<b>96 712</b>	<b>383</b>	<b>0%</b>	<b>193 656</b>
<b>Total Capital Expenditure</b>		<b>174 900</b>	<b>200 574</b>	<b>214 460</b>	<b>48 835</b>	<b>110 800</b>	<b>103 922</b>	<b>6 878</b>	<b>7%</b>	<b>214 460</b>
<b>Capital Expenditure - Functional Classification</b>										
<b>Governance and administration</b>		<b>22 783</b>	<b>10 000</b>	<b>15 210</b>	<b>1 754</b>	<b>5 138</b>	<b>6 587</b>	<b>(1 449)</b>	<b>-22%</b>	<b>15 210</b>
Executive and council		20 916	10 000	10 059	—	3 102	5 026	(1 924)	-38%	10 059
Finance and administration		1 867	—	5 152	1 754	2 036	1 561	475	30%	5 152
Internal audit		—	—	—	—	—	—	—	—	—
<b>Community and public safety</b>		<b>3 911</b>	<b>3 527</b>	<b>11 717</b>	<b>2 984</b>	<b>6 281</b>	<b>3 934</b>	<b>2 347</b>	<b>60%</b>	<b>11 717</b>
Community and social services		93	—	6 058	2 619	5 896	1 679	4 217	251%	6 058
Sport and recreation		3 735	3 527	5 295	—	20	2 163	(2 143)	-99%	5 295
Public safety		83	—	365	365	365	91	274	300%	365
Housing		—	—	—	—	—	—	—	—	—
Health		—	—	—	—	—	—	—	—	—
<b>Economic and environmental services</b>		<b>63 228</b>	<b>32 188</b>	<b>59 057</b>	<b>20 265</b>	<b>47 798</b>	<b>21 948</b>	<b>25 850</b>	<b>118%</b>	<b>59 057</b>
Planning and development		(109)	—	—	—	—	—	—	—	—
Road transport		63 336	32 188	59 057	20 265	47 798	21 948	25 850	118%	59 057
Environmental protection		—	—	—	—	—	—	—	—	—
<b>Trading services</b>		<b>84 881</b>	<b>154 859</b>	<b>128 475</b>	<b>23 832</b>	<b>51 582</b>	<b>71 452</b>	<b>(19 870)</b>	<b>-28%</b>	<b>128 475</b>
Energy sources		19 935	28 092	32 331	3 794	17 441	15 314	2 127	14%	32 331
Water management		4 590	2 000	19 456	10 213	15 047	4 662	10 385	223%	19 456
Waste water management		58 486	124 767	76 689	9 826	19 094	51 477	(32 383)	-63%	76 689
Waste management		1 870	—	—	—	—	—	—	—	—
<b>Other</b>		<b>98</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>
<b>Total Capital Expenditure - Functional Classification</b>	<b>3</b>	<b>174 900</b>	<b>200 574</b>	<b>214 460</b>	<b>48 835</b>	<b>110 800</b>	<b>103 922</b>	<b>6 878</b>	<b>7%</b>	<b>214 460</b>
<b>Funded by:</b>										
National Government		147 102	183 574	183 823	45 197	102 406	91 823	10 583	12%	183 823
Provincial Government		—	—	—	—	—	—	—	—	—
District Municipality		—	—	—	—	—	—	—	—	—
Transfers and subsidies - capital (monetary allocations) (Nat/ Prov Departm		—	—	—	—	—	—	—	—	—
Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations,		—	—	—	—	—	—	—	—	—
Higher Educ Institutions)		—	—	—	—	—	—	—	—	—
<b>Transfers recognised - capital</b>		<b>147 102</b>	<b>183 574</b>	<b>183 823</b>	<b>45 197</b>	<b>102 406</b>	<b>91 823</b>	<b>10 583</b>	<b>12%</b>	<b>183 823</b>
<b>Borrowing</b>		—	—	—	—	—	—	—	—	—
<b>Internally generated funds</b>	<b>6</b>	<b>27 797</b>	<b>17 000</b>	<b>30 637</b>	<b>3 639</b>	<b>8 394</b>	<b>12 099</b>	<b>(3 705)</b>	<b>-31%</b>	<b>30 637</b>
<b>Total Capital Funding</b>		<b>174 900</b>	<b>200 574</b>	<b>214 460</b>	<b>48 835</b>	<b>110 800</b>	<b>103 922</b>	<b>6 878</b>	<b>7%</b>	<b>214 460</b>

**FS184 Matjhabeng - Table C6 Monthly Budget Statement - Financial Position - Mid-Year Assessment**

Description	Ref	2023/24	Budget Year 2024/25			
		Audited Outcome	Original Budget	Adjusted Budget	YearTD actual	Full Year Forecast
<b>R thousands</b>	1					
<b>ASSETS</b>						
<b>Current assets</b>						
Cash and cash equivalents		44 627	4 749 458	4 749 458	516 919	4 749 458
Trade and other receivables from exchange transactions		1 584 043	4 569 510	4 569 510	2 271 440	4 569 510
Receivables from non-exchange transactions		373 141	20 626	20 626	503 077	20 626
Current portion of non-current receivables		1 079	—	—	1 079	—
Inventory		4 950	—	—	(42 360)	—
VAT		2 789 631	1 035 074	1 035 074	2 897 467	1 035 074
Other current assets		161 463	—	—	160 868	—
<b>Total current assets</b>		<b>4 958 933</b>	<b>10 374 668</b>	<b>10 374 668</b>	<b>6 308 490</b>	<b>10 374 668</b>
<b>Non current assets</b>						
Investments		—	502	502	—	502
Investment property		1 517 683	2 458 697	2 458 697	1 517 683	2 458 697
Property, plant and equipment		4 032 866	207 566	221 451	4 143 665	221 451
Biological assets		—	—	—	—	—
Living and non-living resources		—	—	—	—	—
Heritage assets		7 078	8 461	8 461	7 078	8 461
Intangible assets		—	—	—	—	—
Trade and other receivables from exchange transactions		—	—	—	—	—
Non-current receivables from non-exchange transactions		—	274 810	274 810	—	274 810
Other non-current assets		—	—	—	—	—
<b>Total non current assets</b>		<b>5 557 626</b>	<b>2 950 037</b>	<b>2 963 923</b>	<b>5 668 426</b>	<b>2 963 923</b>
<b>TOTAL ASSETS</b>		<b>10 516 559</b>	<b>13 324 705</b>	<b>13 338 591</b>	<b>11 976 916</b>	<b>13 338 591</b>
<b>LIABILITIES</b>						
<b>Current liabilities</b>						
Bank overdraft		—	—	—	—	—
Financial liabilities		—	—	—	—	—
Consumer deposits		20 868	—	—	22 965	—
Trade and other payables from exchange transactions		13 207 972	8 005 083	8 005 083	13 575 495	8 005 083
Trade and other payables from non-exchange transactions		90 503	—	—	72 836	—
Provision		647 292	487 484	487 484	647 292	487 484
VAT		1 769 398	110 000	110 000	1 936 370	110 000
Other current liabilities		—	—	—	—	—
<b>Total current liabilities</b>		<b>15 736 032</b>	<b>8 602 567</b>	<b>8 602 567</b>	<b>16 254 958</b>	<b>8 602 567</b>
<b>Non current liabilities</b>						
Financial liabilities		—	—	—	—	—
Provision		—	—	—	—	—
Long term portion of trade payables		—	—	—	—	—
Other non-current liabilities		—	—	—	—	—
<b>Total non current liabilities</b>		<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>
<b>TOTAL LIABILITIES</b>		<b>15 736 032</b>	<b>8 602 567</b>	<b>8 602 567</b>	<b>16 254 958</b>	<b>8 602 567</b>
<b>NET ASSETS</b>	2	<b>(5 219 473)</b>	<b>4 722 138</b>	<b>4 736 024</b>	<b>(4 278 043)</b>	<b>4 736 024</b>
<b>COMMUNITY WEALTH/EQUITY</b>						
Accumulated surplus/(deficit)		(3 623 935)	3 790 000	3 790 000	(4 278 043)	3 790 000
Reserves and funds		—	—	—	—	—
Other		—	—	—	—	—
<b>TOTAL COMMUNITY WEALTH/EQUITY</b>	2	<b>(3 623 935)</b>	<b>3 790 000</b>	<b>3 790 000</b>	<b>(4 278 043)</b>	<b>3 790 000</b>



**FS184 Matjhabeng - Table C7 Monthly Budget Statement - Cash Flow - Mid-Year Assessment**

Description	Ref	2023/24	Budget Year 2024/25							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
<b>R thousands</b>	<b>1</b>									
<b>CASH FLOW FROM OPERATING ACTIVITIES</b>										
<b>Receipts</b>										
Property rates		227 681	494 592	494 592	18 355	127 615	247 296	(119 681)	-48%	494 592
Service charges		809 318	1 983 707	1 983 707	69 456	463 866	991 854	(527 988)	-53%	1 983 707
Other revenue		(279 521)	41 123	41 123	(278 901)	(551 345)	20 562	(571 907)	-2781%	41 123
Transfers and Subsidies - Operational		693 577	737 537	737 537	237 054	545 440	368 769	176 672	48%	737 537
Transfers and Subsidies - Capital		167 455	183 574	183 574	45 210	98 489	91 787	6 702	7%	183 574
Interest		8 513	5 162	5 162	206	6 128	2 581	3 547	137%	5 162
Dividends		49	40	40	17	49	20	29	146%	40
<b>Payments</b>										
Suppliers and employees		(2 658 453)	(3 064 145)	(3 064 145)	(308 583)	(1 360 477)	(1 532 072)	(171 595)	11%	(3 064 145)
Interest		-	(194 917)	(194 917)	-	-	(97 458)	(97 458)	100%	(194 917)
Transfers and Subsidies								-		
<b>NET CASH FROM/(USED) OPERATING ACTIVITIES</b>		<b>(1 031 381)</b>	<b>186 675</b>	<b>186 675</b>	<b>(217 185)</b>	<b>(670 234)</b>	<b>93 337</b>	<b>763 572</b>	<b>818%</b>	<b>186 675</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>										
<b>Receipts</b>										
Proceeds on disposal of PPE		-	63 600	63 600	-	-	31 800	(31 800)	-100%	63 600
Decrease (increase) in non-current receivables		-	(274 810)	(274 810)	-	-	(137 405)	137 405	-100%	(274 810)
Decrease (increase) in non-current investments		-	(502)	(502)	-	-	(251)	251	-100%	(502)
<b>Payments</b>										
Capital assets		(174 900)	(200 574)	(200 574)	(48 835)	(110 800)	(100 287)	10 513	-10%	(200 574)
<b>NET CASH FROM/(USED) INVESTING ACTIVITIES</b>		<b>(174 900)</b>	<b>(412 287)</b>	<b>(412 287)</b>	<b>(48 835)</b>	<b>(110 800)</b>	<b>(206 143)</b>	<b>(95 344)</b>	<b>46%</b>	<b>(412 287)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>										
<b>Receipts</b>										
Short term loans								-		
Borrowing long term/refinancing								-		
Increase (decrease) in consumer deposits		(1 799)	(13 780)	(13 780)	(164)	(623)	(6 890)	6 267	-91%	(13 780)
<b>Payments</b>										
Repayment of borrowing								-		
<b>NET CASH FROM/(USED) FINANCING ACTIVITIES</b>		<b>(1 799)</b>	<b>(13 780)</b>	<b>(13 780)</b>	<b>(164)</b>	<b>(623)</b>	<b>(6 890)</b>	<b>(6 267)</b>	<b>91%</b>	<b>(13 780)</b>
<b>NET INCREASE/ (DECREASE) IN CASH HELD</b>		<b>(1 208 080)</b>	<b>(239 392)</b>	<b>(239 392)</b>	<b>(266 185)</b>	<b>(781 657)</b>	<b>(119 696)</b>			<b>(239 392)</b>
Cash/cash equivalents at beginning:		(126 538)	(1 032 768)	(1 032 768)	(470 845)	44 627	(1 032 768)			44 627
Cash/cash equivalents at month/year end:		(1 334 617)	(1 272 160)	(1 272 160)	(737 030)	(737 030)	(1 152 464)			(194 765)

**FS184 Matjhabeng - Supporting Table SC1 Material variance explanations - Mid-Year Assessment**

Ref	Description R thousands	Variance	Reasons for material deviations	Remedial or corrective steps/remarks
1	<u>Revenue</u> Variances was Not Calculated			
2	<u>Expenditure By Type</u> Variances was Not Calculated			
3	<u>Capital Expenditure</u> Variances was Not Calculated			
4	<u>Financial Position</u> Variances was Not Calculated			
5	<u>Cash Flow</u> Variances was Not Calculated			
6	<u>Measureable performance</u>			
7	<u>Municipal Entities</u>			

**FS184 Matjhabeng - Supporting Table SC2 Monthly Budget Statement - performance indicators - Mid-Year Assessment**

Description of financial indicator	Basis of calculation	Ref	2023/24	Budget Year 2024/25		
			Audited Outcome	Original Budget	Adjusted Budget	YearTD actual
<b>Borrowing Management</b>						
Capital Charges to Operating Expenditure	Interest & principal paid/Operating Expenditure		5,4%	13,4%	10,9%	0,0%
Borrowed funding of 'own' capital expenditure	Borrowings/Capital expenditure excl. transfers and grants		0,0%	0,0%	0,0%	0,0%
<b>Safety of Capital</b>						
Debt to Equity	Loans, Accounts Payable, Overdraft & Tax Provision/ Funds & Reserves		-367,0%	211,2%	211,2%	-319,0%
Gearing	Long Term Borrowing/ Funds & Reserves		0,0%	0,0%	0,0%	0,0%
<b>Liquidity</b>						
Current Ratio	Current assets/current liabilities	1	31,5%	120,6%	120,6%	38,8%
Liquidity Ratio	Monetary Assets/Current Liabilities		0,3%	55,2%	55,2%	3,2%
<b>Revenue Management</b>						
Annual Debtors Collection Rate (Payment Level %)	Last 12 Mths Receipts/ Last 12 Mths Billing					
Outstanding Debtors to Revenue	Total Outstanding Debtors to Annual Revenue		56,8%	116,6%	116,6%	145,8%
Longstanding Debtors Recovered	Debtors > 12 Mths Recovered/Total Debtors > 12 Months Old		0,0%	0,0%	0,0%	0,0%
<b>Creditors Management</b>						
Creditors System Efficiency	% of Creditors Paid Within Terms (within MFMA s 65(e))		0,0%	0,0%	0,0%	0,0%
<b>Funding of Provisions</b>						
Percentage Of Provisions Not Funded	Unfunded Provisions/Total Provisions					
<b>Other Indicators</b>						
Electricity Distribution Losses	% Volume (units purchased and generated less units sold)/units purchased and generated	2	0,0%	24,0%	24,0%	0,0%
Water Distribution Losses	% Volume (units purchased and own source less units sold)/Total units purchased and own source	2	0,0%	20,0%	20,0%	0,0%
Employee costs	Employee costs/Total Revenue - capital revenue		26,6%	24,0%	24,3%	25,8%
Repairs & Maintenance	R&M/Total Revenue - capital revenue		1,3%	6,0%	5,5%	1,4%
Interest & Depreciation	I&D/Total Revenue - capital revenue		12,0%	11,0%	10,7%	0,0%
<b>IDP regulation financial viability indicators</b>						
i. Debt coverage	(Total Operating Revenue - Operating Grants)/Debt service payments due within financial year		0,0%	0,0%	0,0%	0,0%
ii. O/S Service Debtors to Revenue	Total outstanding service debtors/annual revenue received for services		0,0%	0,0%	0,0%	0,0%
iii. Cost coverage	(Available cash + Investments)/monthly fixed operational expenditure		0,0%	0,0%	0,0%	0,0%

**References**

1. Consumer debtors > 12 months old are excluded from current assets.
2. Material variances to be explained.

<b>Calculations</b>					
Financial liabilities					
Total Assets	10 516 559	13 324 705	13 338 591	11 976 916	13 338 591
Employee related costs	992 503	999 676	1 015 562	519 163	1 015 562
Repairs & Maintenance	47 612	250 395	230 527	27 515	230 527
Interest (finance charges)	242 872	194 917	184 476	105	184 476
Principal paid					
Depreciation	205 359	263 567	263 567		25 405
Operating expenditure	4 530 281	3 423 313	4 127 529	1 192 271	4 127 529
Total Capital Expenditure	174 900	200 574	214 460	48 835	110 800
Borrowed funding for capital					
Debt	13 298 475	8 005 083	8 005 083	13 648 331	8 005 083
Equity	(3 623 935)	3 790 000	3 790 000	(4 278 043)	3 790 000
Reserves and funds					
Borrowing					
Current assets	4 958 933	10 374 668	10 374 668	6 308 490	10 374 668
Current liabilities	15 736 032	8 602 567	8 602 567	16 254 958	8 602 567
Monetary assets	44 627	4 749 458	4 749 458	516 919	4 749 458
Total Revenue (excluding capital transfers and contributions)	3 732 410	4 171 877	4 171 877	2 014 048	4 171 877
Transfers and subsidies - Operational	691 284				
Transfers and subsidies - capital (monetary allocations)	191 831	183 574	183 574	119 653	183 574
Debt service payments	8 513	5 162	5 162	206	6 128
Outstanding debtors (receivables)	2 119 726	4 864 947	4 864 947	2 936 464	4 864 947
Annual services revenue	2 450 429	2 282 578	2 282 578	185 848	1 148 924
Cash + investments	44 627	4 749 961	4 749 961	516 919	4 749 961
Fixed operational expend. (monthly)					
Longstanding debtors outstanding		274 810	274 810		274 810
Longstanding debtors recovered					
Attorney collections					

**FS184 Matjhabeng - Supporting Table SC3 Monthly Budget Statement - aged debtors - Mid-Year Assessment**

Description	NT Code	Budget Year 2024/25										Actual Bad Debts Written Off against Debtors	Impairment - Bad Debts i.t.o Council Policy
		0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total	Total over 90 days		
R thousands													
Debtors Age Analysis By Income Source													
Trade and Other Receivables from Exchange Transactions - Water	1200	56 147	48 992	48 717	46 726	73 549	128 416	287 096	1 958 605	2 648 246	2 494 390	-	-
Trade and Other Receivables from Exchange Transactions - Electricity	1300	65 904	29 716	26 656	29 175	32 278	29 596	126 056	364 311	703 691	581 416	-	-
Receivables from Non-exchange Transactions - Property Rates	1400	37 077	27 586	25 075	21 899	21 546	20 777	123 344	636 121	913 425	823 687	-	-
Receivables from Exchange Transactions - Waste Water Management	1500	22 159	19 728	19 311	18 706	18 844	19 416	116 272	928 850	1 163 286	1 102 088	-	-
Receivables from Exchange Transactions - Waste Management	1600	13 630	11 781	11 493	11 307	11 416	11 832	70 121	578 655	720 235	683 331	-	-
Receivables from Exchange Transactions - Property Rental Debtors	1700	1 701	1 650	1 648	1 642	1 689	1 637	10 425	144 536	164 927	159 928	-	-
Interest on Arrear Debtor Accounts	1810	50 922	51 034	49 834	49 095	48 298	48 038	317 623	1 439 240	2 054 084	1 902 295	-	-
Recoverable unauthorised, irregular, fruitless and wasteful expenditure	1820	-	-	-	-	-	-	-	-	-	-	-	-
Other	1900	934	1 066	4 710	275	712	900	4 835	68 265	81 698	74 987	-	-
Total By Income Source	2000	248 474	191 553	187 444	178 825	208 332	260 611	1 055 772	6 118 582	8 449 592	7 822 122	-	-
2023/24 - totals only		229309158	172110956	162212312	164471999	171273696	147613921	797123625	#####	7 055 558	6 491 925	0	0
Debtors Age Analysis By Customer Group													
Organs of State	2200	15 498	14 094	12 762	10 914	12 337	10 384	55 523	100 034	231 545	189 190	-	-
Commercial	2300	69 707	33 206	30 392	29 507	29 099	28 343	164 248	1 138 273	1 522 776	1 389 471	-	-
Households	2400	163 268	144 253	144 290	138 404	166 896	221 885	836 000	4 880 276	6 695 271	6 243 460	-	-
Other	2500									-	-		
Total By Customer Group	2600	248 474	191 553	187 444	178 825	208 332	260 611	1 055 772	6 118 582	8 449 592	7 822 122	-	-

**FS184 Matjhabeng - Supporting Table SC4 Monthly Budget Statement - aged creditors - Mid-Year Assessment**

Description	NT Code	Budget Year 2024/25									Prior year totals for chart (same period)
		0 - 30 Days	31 - 60 Days	61 - 90 Days	91 - 120 Days	121 - 150 Days	151 - 180 Days	181 Days - 1 Year	Over 1 Year	Total	
R thousands											
Creditors Age Analysis By Customer Type											
Bulk Electricity	0100	72 761	77 460	78 573	6 122 107	289	-	-	-	6 351 191	6 154 245
Bulk Water	0200	88 718	121 989	138 589	114 822	79 153	6 575 549	-	-	7 118 820	5 675 543
PAYE deductions	0300	14 375	-	-	-	-	-	-	-	14 375	12 915
VAT (output less input)	0400									-	-
Pensions / Retirement deductions	0500	13 876	-	-	-	-	-	-	-	13 876	-
Loan repayments	0600									-	-
Trade Creditors	0700	1 994	5 991	7 852	295 385	-	-	-	-	311 221	347 853
Auditor General	0800	806	4 236	-	-	-	-	-	-	5 042	6 140
Other	0900									-	
Medical Aid deductions		11 436	-	-	-	-	-	-	-	11 436	
Total By Customer Type	1000	203 965	209 677	225 014	6 532 315	79 442	6 575 549	-	-	13 825 961	12 196 697

FS184 Matjhabeng - Supporting Table SC5 Monthly Budget Statement - investment portfolio - Mid-Year Assessment

Investments by maturity Name of institution & investment ID	Ref	Period of Investment	Type of Investment	Capital Guarantee (Yes/ No)	Variable or Fixed interest rate	Interest Rate *	Commission Paid (Rands)	Commission Recipient	Expiry date of investment	Opening balance	Interest to be realised	Partial / Premature Withdrawal (4)	Investment Top Up	Closing Balance
R thousands		Yrs/Months												
<b>Municipality</b>														
Absa Call Account-9094617107		Year	Call Account	Yes	Variable	>0	0			2	0	-	-	2
Absa Call Account - 9106684115 Mig		Year	Call Account	Yes	Variable	>0	0			40	137	-	-	178
Absa Call Account - 9106684157 Led		Year	Call Account	Yes	Variable	>0	0			1	0	-	-	1
Absa Call Account - 9106684238		Year	Call Account	Yes	Variable	>0	0			1	0	-	-	1
Absa Call Account - 911141338		Year	Call Account	Yes	Variable	>0	0			1	0	-	-	1
Absa Call Account - 9123515666		Year	Call Account	Yes	Variable	>0	0			1	0	-	-	1
Absa Bank		Year	Call Account	Yes	Variable	>0	0			-	-	-	-	-
<b>Municipality sub-total</b>										47	137	-	-	184
<b>Entities</b>														
														-
														-
														-
														-
														-
<b>Entities sub-total</b>										-	-	-	-	-
<b>TOTAL INVESTMENTS AND INTEREST</b>	2									47	137	-	-	184

**FS184 Matjhabeng - Supporting Table SC6 Monthly Budget Statement - transfers and grant receipts - Mid-Year Assessment**

Description	Ref	2023/24	Budget Year 2024/25							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
<b>R thousands</b>										
<b>RECEIPTS:</b>	1,2									
<b>Operating Transfers and Grants</b>										
<b>National Government:</b>		691 284	737 537	737 537	237 533	544 942	368 768	176 174	47,8%	737 537
Energy Efficiency and Demand Side Management Grant		–	–	–	–	–	–	–		–
Equitable Share		685 410	733 077	733 077	237 054	542 503	366 538	175 965	48,0%	733 077
Expanded Public Works Programme Integrated Grant		2 774	1 460	1 460	–	1 460	730	730	100,0%	1 460
Local Government Financial Management Grant		3 100	3 000	3 000	479	979	1 500	(521)	-34,7%	3 000
Municipal Disaster Relief Grant		–	–	–	–	–	–	–		–
Neighbourhood Development Partnership Grant		–	–	–	–	–	–	–		–
Other transfers and grants [insert description]		–	–	–	–	–	–	–		–
<b>Provincial Government:</b>		–	–	–	–	–	–	–		–
Capacity Building and Other Grants		–	–	–	–	–	–	–		–
Other transfers and grants [insert description]		–	–	–	–	–	–	–		–
<b>District Municipality:</b>		–	–	–	–	–	–	–		–
[insert description]		–	–	–	–	–	–	–		–
<b>Other grant providers:</b>		–	–	–	–	–	–	–		–
[insert description]		–	–	–	–	–	–	–		–
<b>Total Operating Transfers and Grants</b>	5	691 284	737 537	737 537	237 533	544 942	368 768	176 174	47,8%	737 537
<b>Capital Transfers and Grants</b>										
<b>National Government:</b>		191 831	183 574	183 574	48 018	119 653	91 787	27 866	30,4%	183 574
Integrated National Electrification Programme Grant		21 629	26 092	26 092	3 116	17 143	13 046	4 097	31,4%	26 092
Municipal Infrastructure Grant		151 546	139 514	139 514	39 832	87 957	69 757	18 200	26,1%	139 514
Water Services Infrastructure Grant		18 656	17 968	17 968	5 071	14 553	8 984	5 569	62,0%	17 968
<b>Provincial Government:</b>		–	–	–	–	–	–	–		–
Infrastructure Grant		–	–	–	–	–	–	–		–
<b>District Municipality:</b>		–	–	–	–	–	–	–		–
[insert description]		–	–	–	–	–	–	–		–
<b>Other grant providers:</b>		–	–	–	–	–	–	–		–
[insert description]		–	–	–	–	–	–	–		–
Unspecified		–	–	–	–	–	–	–		–
<b>Total Capital Transfers and Grants</b>	5	191 831	183 574	183 574	48 018	119 653	91 787	27 866	30,4%	183 574
<b>TOTAL RECEIPTS OF TRANSFERS &amp; GRANTS</b>	5	883 115	921 111	921 111	285 552	664 595	460 555	204 040	44,3%	921 111

**FS184 Matjhabeng - Supporting Table SC8 Monthly Budget Statement - councillor and staff benefits - Mid-Year Assessment**

Summary of Employee and Councillor remuneration R thousands	Ref	2023/24	Budget Year 2024/25							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
	1	A	B	C						D
<b><u>Councillors (Political Office Bearers plus Other)</u></b>										
Basic Salaries and Wages		4 612	26 885	15 113	373	2 193	10 499	(8 307)	-79%	15 113
Pension and UIF Contributions		97	931	803	9	54	433	(380)	-88%	803
Medical Aid Contributions		86	584	461	4	33	261	(228)	-87%	461
Motor Vehicle Allowance		1 599	8 987	5 107	129	760	3 524	(2 764)	-78%	5 107
Cellphone Allowance		3 821	3 763	3 779	256	1 538	1 885	(348)	-18%	3 779
Housing Allowances		—	—	—	—	—	—	—	—	—
Other benefits and allowances		—	142	142	—	—	71	(71)	-100%	142
<b>Sub Total - Councillors</b>		<b>10 216</b>	<b>41 291</b>	<b>25 405</b>	<b>772</b>	<b>4 577</b>	<b>16 674</b>	<b>(12 097)</b>	<b>-73%</b>	<b>25 405</b>
<b>% increase</b>	4		<b>304,2%</b>	<b>148,7%</b>						<b>148,7%</b>
<b><u>Senior Managers of the Municipality</u></b>	3									
Basic Salaries and Wages		195	9 575	9 575	—	—	4 788	(4 788)	-100%	9 575
Pension and UIF Contributions		—	—	—	—	—	—	—	—	—
Medical Aid Contributions		7	148	148	—	—	74	(74)	-100%	148
Overtime		—	—	—	—	—	—	—	—	—
Performance Bonus		—	—	—	—	—	—	—	—	—
Motor Vehicle Allowance		—	1 666	1 666	—	—	833	(833)	-100%	1 666
Cellphone Allowance		—	—	—	—	—	—	—	—	—
Housing Allowances		—	—	—	—	—	—	—	—	—
Other benefits and allowances		—	—	—	—	—	—	—	—	—
Payments in lieu of leave		—	—	—	—	—	—	—	—	—
Long service awards		—	—	—	—	—	—	—	—	—
Post-retirement benefit obligations		—	—	—	—	—	—	—	—	—
Entertainment		—	—	—	—	—	—	—	—	—
Scarcity		—	—	—	—	—	—	—	—	—
Acting and post related allowance		—	—	—	—	—	—	—	—	—
In kind benefits		—	—	—	—	—	—	—	—	—
<b>Sub Total - Senior Managers of Municipality</b>		<b>202</b>	<b>11 390</b>	<b>11 390</b>	<b>—</b>	<b>—</b>	<b>5 695</b>	<b>(5 695)</b>	<b>-100%</b>	<b>11 390</b>
<b>% increase</b>	4		<b>5535,8%</b>	<b>5535,8%</b>						<b>5535,8%</b>
<b><u>Other Municipal Staff</u></b>										
Basic Salaries and Wages		530 826	573 351	587 931	45 606	284 774	290 321	(5 547)	-2%	587 931
Pension and UIF Contributions		96 023	94 721	94 893	8 211	49 374	47 404	1 970	4%	94 893
Medical Aid Contributions		60 065	70 542	70 682	6 068	36 513	35 306	1 206	3%	70 682
Overtime		77 609	44 614	44 616	7 482	46 388	22 308	24 081	108%	44 616
Performance Bonus		41 072	55 977	55 897	1 546	17 743	27 969	(10 226)	-37%	55 897
Motor Vehicle Allowance		64 584	56 543	57 502	5 937	34 543	28 511	6 032	21%	57 502
Cellphone Allowance		274	294	294	26	153	147	6	4%	294
Housing Allowances		4 832	5 820	5 820	415	2 486	2 910	(424)	-15%	5 820
Other benefits and allowances		21 476	23 888	23 920	2 078	12 302	11 952	350	3%	23 920
Payments in lieu of leave		(24 088)	22 045	22 045	1 931	11 825	11 022	803	7%	22 045
Long service awards		2 070	6 706	6 706	545	4 102	3 353	749	22%	6 706
Post-retirement benefit obligations		96 882	5 041	5 041	960	5 815	2 520	3 295	131%	5 041
Entertainment		1	1	1	0	0	0	(0)	-25%	1
Scarcity		—	—	—	—	—	—	—	—	—
Acting and post related allowance		20 677	28 746	28 827	2 275	13 144	14 393	(1 249)	-9%	28 827
In kind benefits		—	—	—	—	—	—	—	—	—
<b>Sub Total - Other Municipal Staff</b>		<b>992 301</b>	<b>988 287</b>	<b>1 004 173</b>	<b>83 081</b>	<b>519 163</b>	<b>498 117</b>	<b>21 045</b>	<b>4%</b>	<b>1 004 173</b>
<b>% increase</b>	4		<b>-0,4%</b>	<b>1,2%</b>						<b>1,2%</b>
<b>Total Parent Municipality</b>		<b>1 002 718</b>	<b>1 040 967</b>	<b>1 040 967</b>	<b>83 853</b>	<b>523 739</b>	<b>520 486</b>	<b>3 253</b>	<b>1%</b>	<b>1 040 967</b>

**FS184 Matjhabeng - Supporting Table SC7(1) Monthly Budget Statement - transfers and grant expenditure - Mid-Year Assessment**

Description	Ref	2023/24	Budget Year 2024/25							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
<b>R thousands</b>										
<b><u>EXPENDITURE</u></b>										
<b><u>Operating expenditure of Transfers and Grants</u></b>										
<b>National Government:</b>		361 300	455 688	463 229	36 374	184 240	228 604	(44 364)	-19,4%	463 229
Energy Efficiency and Demand Side Management Grant		–	–	–	–	–	–	–	–	–
Equitable Share		347 658	438 943	444 841	34 485	174 833	220 667	(45 833)	-20,8%	444 841
Expanded Public Works Programme Integrated Grant		4 661	3 881	9 597	1 297	5 814	3 090	2 724	88,1%	9 597
Local Government Financial Management Grant		–	2 650	1 010	–	–	957	(957)	-100,0%	1 010
Municipal Disaster Relief Grant		445	2 650	216	–	216	108	108	100,0%	216
Municipal Infrastructure Grant		8 535	7 565	7 565	591	3 377	3 782	(406)	-10,7%	7 565
<b>Provincial Government:</b>		–	418	418	–	100	209	(109)	-52,2%	418
Capacity Building and Other Grants		–	418	418	–	100	209	(109)	-52,2%	418
<b>District Municipality:</b>		–	–	–	–	–	–	–	–	–
<b>Other grant providers:</b>		–	–	–	–	–	–	–	–	–
<b>Total operating expenditure of Transfers and Grants:</b>		361 300	456 107	463 648	36 374	184 340	228 813	(44 473)	-19,4%	463 648
<b><u>Capital expenditure of Transfers and Grants</u></b>										
<b>National Government:</b>		147 102	183 574	183 823	45 197	102 406	91 823	10 583	11,5%	183 823
Integrated National Electrification Programme Grant		18 808	26 092	26 092	2 709	14 907	13 046	1 861	14,3%	26 092
Municipal Infrastructure Grant		120 767	139 514	139 763	38 078	78 625	69 793	8 832	12,7%	139 763
Water Services Infrastructure Grant		7 527	17 968	17 968	4 409	8 874	8 984	(110)	-1,2%	17 968
<b>Provincial Government:</b>		–	–	–	–	–	–	–	–	–
Infrastructure Grant		–	–	–	–	–	–	–	–	–
<b>District Municipality:</b>		–	–	–	–	–	–	–	–	–
<b>Other grant providers:</b>		–	–	–	–	–	–	–	–	–
Unspecified		–	–	–	–	–	–	–	–	–
<b>Total capital expenditure of Transfers and Grants</b>		147 102	183 574	183 823	45 197	102 406	91 823	10 583	11,5%	183 823
<b>TOTAL EXPENDITURE OF TRANSFERS AND GRANTS</b>		508 402	639 681	647 471	81 570	286 746	320 636	(33 890)	-10,6%	647 471



FS184 Matjhabeng - Supporting Table SC9 Monthly Budget Statement - actuals and revised targets for cash receipts - Mid-Year Assessment

Description	Ref	Budget Year 2024/25												2024/25 Medium Term Revenue & Expenditure Framework		
		July	August	Sept	October	Nov	Dec	January	Feb	March	April	May	June	Budget Year	Budget Year	Budget Year
		Outcome	Outcome	Outcome	Outcome	Outcome	Outcome	Budget	Budget	Budget	Budget	Budget	Budget	2024/25	+1 2025/26	+2 2026/27
R thousands	1															
<b>Cash Receipts By Source</b>																
Property rates		13 740	21 840	20 495	31 588	21 597	18 355	41 216	41 216	41 216	41 216	41 216	160 897	494 592	462 938	565 522
Service charges - Electricity revenue		43 506	60 487	62 027	67 881	59 343	52 179	83 914	83 914	83 914	83 914	83 914	241 977	1 006 969	1 324 696	1 186 889
Service charges - Water revenue		10 673	9 838	12 616	15 344	11 826	10 110	48 942	48 942	48 942	48 942	48 942	272 185	587 301	461 962	461 595
Service charges - Waste Water Management		3 320	6 633	4 563	5 723	4 723	4 208	19 685	19 685	19 685	19 685	19 685	108 622	236 216	140 417	91 766
Service charges - Waste Mangement		2 350	3 451	3 196	3 567	3 343	2 959	12 768	12 768	12 768	12 768	12 768	70 512	153 221	93 905	112 510
Rental of facilities and equipment		84	40	65	61	50	52	1 743	1 743	1 743	1 743	1 743	11 846	20 912	23 750	21 936
Interest earned - external investments		102	97	87	82	99	206	430	430	430	430	430	2 339	5 162	5 394	5 415
Interest earned - outstanding debtors		-	1 354	1 746	2 356	-	-	-	-	-	-	-	(5 456)	-	-	-
Dividends received		-	-	32	-	-	17	3	3	3	3	3	(26)	40	42	42
Fines, penalties and forfeits		87	57	119	89	92	110	1 665	1 665	1 665	1 665	1 665	11 101	19 981	-	-
Licences and permits		27	31	29	111	180	156	19	19	19	19	19	(399)	231	244	-
Agency services		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and Subsidies - Operational		305 449	2 926	-	4	7	237 054	61 461	61 461	61 461	61 461	61 461	(115 210)	737 537	783 505	773 676
Other revenue		(291 948)	15 774	(23 326)	31 947	(6 012)	(279 219)	-	-	-	-	-	552 785	-	553 833	(3 079 630)
<b>Cash Receipts by Source</b>		<b>87 390</b>	<b>122 528</b>	<b>81 649</b>	<b>158 752</b>	<b>95 248</b>	<b>46 188</b>	<b>271 847</b>	<b>271 847</b>	<b>271 847</b>	<b>271 847</b>	<b>271 847</b>	<b>1 311 174</b>	<b>3 262 162</b>	<b>3 850 687</b>	<b>139 722</b>
<b>Other Cash Flows by Source</b>																
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)		9 075	10 435	4 563	22 277	6 929	45 210	15 298	15 298	15 298	15 298	15 298	8 596	183 574	286 421	192 569
Transfers and subsidies - capital (monetary allocations) (Nat/ Prov Departm Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporatons, Higher Educ Institutions)		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds on Disposal of Fixed and Intangible Assets		-	-	-	-	-	-	5 300	5 300	5 300	5 300	5 300	37 100	63 600	67 416	66 716
Short term loans		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Borrowing long term/refinancing		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Increase (decrease) in consumer deposits		-	-	-	-	(458)	(164)	(1 148)	(1 148)	(1 148)	(1 148)	(1 148)	(7 416)	(13 780)	(45 181)	(14 455)
VAT Control (receipts)		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current receivables		-	-	-	-	-	-	(22 901)	(22 901)	(22 901)	(22 901)	(22 901)	(160 306)	(274 810)	(291 299)	(288 276)
Decrease (increase) in non-current investments		-	-	-	-	-	-	(42)	(42)	(42)	(42)	(42)	(293)	(502)	(495)	(527)
<b>Total Cash Receipts by Source</b>		<b>96 465</b>	<b>132 962</b>	<b>86 211</b>	<b>181 030</b>	<b>101 718</b>	<b>91 234</b>	<b>268 354</b>	<b>268 354</b>	<b>268 354</b>	<b>268 354</b>	<b>268 354</b>	<b>1 188 856</b>	<b>3 220 243</b>	<b>3 867 549</b>	<b>95 749</b>
<b>Cash Payments by Type</b>																
Employee related costs		-	-	-	-	-	-	83 306	83 306	83 306	83 306	83 306	583 144	999 676	1 114 996	1 048 660
Remuneration of councillors		-	-	-	-	-	-	3 441	3 441	3 441	3 441	3 441	24 086	41 291	-	43 314
Interest		-	-	-	-	-	-	16 243	16 243	16 243	16 243	16 243	113 702	194 917	-	204 468
Bulk purchases - Electricity		-	-	-	-	-	-	62 722	62 722	62 722	62 722	62 722	439 054	752 663	750 393	789 544
Acquisitions - water & other inventory		-	123	-	330	140	84	59 652	59 652	59 652	59 652	59 652	416 889	715 827	877 644	-
Contracted services		(4 929)	(12 523)	(8 017)	(26 278)	(7 432)	(46 210)	17 924	17 924	17 924	17 924	17 924	230 858	215 091	-	28 498
Transfers and subsidies - other municipalities		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and subsidies - other		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other expenditure		300 638	(116 123)	167 249	618 006	140 709	354 709	37 466	37 466	37 466	37 466	37 466	(1 202 924)	449 596	589 596	583 478
<b>Cash Payments by Type</b>		<b>295 710</b>	<b>(128 523)</b>	<b>159 232</b>	<b>592 058</b>	<b>133 417</b>	<b>308 583</b>	<b>280 755</b>	<b>280 755</b>	<b>280 755</b>	<b>280 755</b>	<b>280 755</b>	<b>604 809</b>	<b>3 369 062</b>	<b>3 332 629</b>	<b>2 697 962</b>
<b>Other Cash Flows/Payments by Type</b>																
Capital assets		4 941	12 949	9 791	26 303	7 981	48 835	16 714	16 714	16 714	16 714	16 714	6 202	200 574	-	-
Repayment of borrowing		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Cash Flows/Payments		-	-	-	-	-	-	(9 167)	(9 167)	(9 167)	(9 167)	(9 167)	(64 167)	(110 000)	-	-
<b>Total Cash Payments by Type</b>		<b>300 650</b>	<b>(115 574)</b>	<b>169 023</b>	<b>618 361</b>	<b>141 398</b>	<b>357 418</b>	<b>288 303</b>	<b>288 303</b>	<b>288 303</b>	<b>288 303</b>	<b>288 303</b>	<b>546 844</b>	<b>3 459 636</b>	<b>3 332 629</b>	<b>2 697 962</b>
<b>NET INCREASE/(DECREASE) IN CASH HELD</b>		<b>(204 186)</b>	<b>248 536</b>	<b>(82 811)</b>	<b>(437 331)</b>	<b>(39 680)</b>	<b>(266 185)</b>	<b>(19 949)</b>	<b>(19 949)</b>	<b>(19 949)</b>	<b>(19 949)</b>	<b>(19 949)</b>	<b>642 011</b>	<b>(239 392)</b>	<b>534 920</b>	<b>(2 602 212)</b>
Cash/cash equivalents at the month/year beginning:		44 627	(159 559)	88 977	6 166	(431 165)	(470 845)	(737 030)	(756 979)	(776 929)	(796 878)	(816 827)	(836 777)	44 627	(194 765)	340 154
Cash/cash equivalents at the month/year end:		(159 559)	88 977	6 166	(431 165)	(470 845)	(737 030)	(756 979)	(776 929)	(796 878)	(816 827)	(836 777)	(194 765)	(194 765)	340 154	(2 262 058)

**FS184 Matjhabeng - NOT REQUIRED - municipality does not have entities or this is the parent municipality's budget - Mid-Year Assessment**

Description	Ref	2023/24	Budget Year 2024/25							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
<b>R thousands</b>	1									
<b>Revenue</b>										
<b>Exchange Revenue</b>										
Service charges - Electricity								—		
Service charges - Water								—		
Service charges - Waste Water Management								—		
Service charges - Waste management								—		
Sale of Goods and Rendering of Services								—		
Agency services								—		
Interest								—		
Interest earned from Receivables								—		
Interest earned from Current and Non Current Assets								—		
Dividends								—		
Rent on Land								—		
Rental from Fixed Assets								—		
Licence and permits								—		
Operational Revenue								—		
<b>Non-Exchange Revenue</b>								—		
Property rates										
Surcharges and Taxes										
Fines, penalties and forfeits								—		
Licences or permits										
Transfer and subsidies - Operational										
Interest										
Fuel Levy										
Operational Revenue										
Gains on disposal of Assets										
Other Gains										
Discontinued Operations										
<b>Total Revenue (excluding capital transfers and contributions)</b>		—	—	—	—	—	—	—		—
<b>Expenditure By Type</b>										
Employee related costs								—		
Remuneration of councillors								—		
Bulk purchases - electricity								—		
Inventory consumed								—		
Debt impairment								—		
Depreciation and amortisation								—		
Interest								—		
Contracted services								—		
Transfers and subsidies								—		
Irrecoverable debts written off								—		
Operational costs								—		
Losses on disposal of Assets										
Other Losses										
<b>Total Expenditure</b>		—	—	—	—	—	—	—		—
<b>Surplus/(Deficit)</b>		—	—	—	—	—	—	—		—
Transfers and subsidies - capital (monetary allocations)								—		
Transfers and subsidies - capital (in-kind)								—		
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>		—	—	—	—	—	—	—		—
Income Tax								—		
<b>Surplus/(Deficit) after income tax</b>		—	—	—	—	—	—	—		—

**FS184 Matjhabeng - NOT REQUIRED - municipality does not have entities or this is the parent municipality's budget - Mid-Year Assessment**

Description	Ref	2023/24	Budget Year 2024/25							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
<b><u>Revenue By Municipal Entity</u></b>										
<i>Insert name of municipal entity</i>								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
<b>Total Operating Revenue</b>	1	-	-	-	-	-	-	-		-
<b><u>Expenditure By Municipal Entity</u></b>										
<i>Insert name of municipal entity</i>								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
<b>Total Operating Expenditure</b>	2	-	-	-	-	-	-	-		-
<b>Surplus/ (Deficit) for the yr/period</b>		-	-	-	-	-	-	-		-
<b><u>Capital Expenditure By Municipal Entity</u></b>										
<i>Insert name of municipal entity</i>								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
								-		
<b>Total Capital Expenditure</b>	3	-	-	-	-	-	-	-		-

**FS184 Matjhabeng - Supporting Table SC12 Monthly Budget Statement - capital expenditure trend - Mid-Year Assessment**

Month	2023/24	Budget Year 2024/25							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	% spend of Original Budget
<b>R thousands</b>									
<b>Monthly expenditure performance trend</b>									
July	8 926	16 804	16 804	4 941	4 941	16 804	11 863	70,6%	2%
August	9 696	16 886	16 886	12 949	12 949	33 689	20 741	61,6%	6%
September	17 372	16 889	16 889	9 791	9 791	50 579	40 788	80,6%	5%
October	20 143	17 106	17 106	26 303	26 303	67 684	41 381	61,1%	12%
November	18 307	17 814	17 814	7 981	7 981	85 499	77 518	90,7%	4%
December	15 588	18 423	18 423	48 835	48 835	103 922	55 086	53,0%	23%
January	2 376	18 423	18 423	–	–	122 345	122 345	100,0%	0%
February	1 992	18 423	18 423	–	–	140 768	140 768	100,0%	0%
March	11 775	18 423	18 423	–	–	159 191	159 191	100,0%	0%
April	6 183	18 423	18 423	–	–	177 614	177 614	100,0%	–
May	42 267	18 423	18 423	–	–	196 037	196 037	100,0%	–
June	20 274	18 423	18 423	–	–	214 460	214 460	100,0%	–
<b>Total Capital expenditure</b>	<b>174 900</b>	<b>214 460</b>	<b>214 460</b>	<b>110 800</b>					



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FS184 Matjhabeng - Supporting Table SC13c Monthly Budget Statement - expenditure on repairs and maintenance by asset class - Mid-Year											
Asset Class	Description	Ref	2022/23		2023/24		2023/24		2023/24		Full Year Forecast
			Actual Outcome	Original Budget	Adjusted Budget	Monthly actual	Year to Date actual	Year to Date Budget	Variance	% Variance	
<b>Infrastructure</b>											
	Infrastructure		28 475	188 358	177 832	16 618	24 758	81 688	66 945	73.0%	177 832
	Roads Infrastructure		—	—	—	—	—	—	—	—	—
	Roads		543	20 614	20 365	—	3 936	10 271	6 335	61.7%	20 365
	Road Structures		—	—	—	—	—	—	—	—	—
	Road Furniture		543	20 614	20 365	—	3 936	10 271	6 335	61.7%	20 365
	Capital Spares		—	—	—	—	—	—	—	—	—
	Storm water Infrastructure		—	—	—	—	—	—	—	—	—
	Drainage Collection		—	—	—	—	—	—	—	—	—
	Storm water Conveyance		—	—	—	—	—	—	—	—	—
	Attenuation		19 699	26 281	23 306	4 916	8 876	11 785	2 910	24.7%	23 306
	Checkdams Infrastructure		—	—	—	—	—	—	—	—	—
	Paved Pavement		15	6 512	3 763	76	76	2 423	2 347	96.8%	3 763
	FFV Substations		—	—	—	—	—	—	—	—	—
	FFV Switching Stations		—	—	—	—	—	—	—	—	—
	FFV Transmission Conductors		—	—	—	—	—	—	—	—	—
	FFV Substations		—	—	—	—	—	—	—	—	—
	FFV Switching Stations		—	—	—	—	—	—	—	—	—
	FFV Networks		—	2 120	2 120	—	—	1 060	1 060	100.0%	2 120
	Capital Spares		19 617	17 668	17 423	4 840	8 799	8 202	(597)	-6.8%	17 423
	Water Supply Infrastructure		6 569	57 240	54 847	2 392	4 457	27 503	23 046	83.6%	54 847
	Dams and Weirs		—	—	—	—	—	—	—	—	—
	Reservoirs		—	—	—	—	—	—	—	—	—
	Pump Stations		—	—	—	—	—	—	—	—	—
	Water Treatment Works		1 739	4 240	4 240	—	—	2 120	2 120	100.0%	4 240
	Distribution		—	—	—	—	—	—	—	—	—
	Distribution Points		—	—	—	—	—	—	—	—	—
	FFV Stations		4 830	59 000	56 607	2 392	4 457	26 382	20 926	82.4%	56 607
	Sanitation Infrastructure		626	48 513	43 794	2 965	7 216	23 458	16 241	69.3%	43 794
	Pump Stations		584	16 900	14 618	1 368	6 136	7 645	2 509	36.8%	14 618
	Retention		—	—	—	—	—	—	—	—	—
	Waste Water Treatment Works		—	—	—	—	—	—	—	—	—
	Outfall Sewers		—	—	—	—	—	—	—	—	—
	Traffic Facilities		—	—	—	—	—	—	—	—	—
	Capital Spares		51	39 613	29 176	1 606	2 081	16 813	13 732	88.8%	29 176
	Solid Waste Infrastructure		1 109	27 710	26 611	337	269	18 689	18 314	98.0%	26 611
	Landfill Sites		—	—	—	—	—	—	—	—	—
	Waste Transfer Stations		—	—	—	—	—	—	—	—	—
	Waste Processing Facilities		—	—	—	—	—	—	—	—	—
	Waste Group-off Points		—	—	—	—	—	—	—	—	—
	Waste Impoundment Facilities		—	—	—	—	—	—	—	—	—
	Electricity Generation Facilities		1 109	27 710	26 611	337	269	18 689	18 314	98.0%	26 611
	Rail Infrastructure		—	—	—	—	—	—	—	—	—
	Rail Lines		—	—	—	—	—	—	—	—	—
	Rail Structures		—	—	—	—	—	—	—	—	—
	Rail Furniture		—	—	—	—	—	—	—	—	—
	Drainage Collection		—	—	—	—	—	—	—	—	—
	Storm water Conveyance		—	—	—	—	—	—	—	—	—
	Attenuation		—	—	—	—	—	—	—	—	—
	FFV Substations		—	—	—	—	—	—	—	—	—
	FFV Networks		—	—	—	—	—	—	—	—	—
	Capital Spares		—	—	—	—	—	—	—	—	—
	Coastal Infrastructure		—	—	—	—	—	—	—	—	—
	Seal Pumps		—	—	—	—	—	—	—	—	—
	Piers		—	—	—	—	—	—	—	—	—
	Revetments		—	—	—	—	—	—	—	—	—
	Capital Spares		—	—	—	—	—	—	—	—	—
	Information and Communication Infrastructure		—	—	—	—	—	—	—	—	—
	Data Centres		—	—	—	—	—	—	—	—	—
	Cable Laying		—	—	—	—	—	—	—	—	—
	Distribution Layers		—	—	—	—	—	—	—	—	—
	Capital Spares		—	—	—	—	—	—	—	—	—
<b>Community Assets</b>											
	Community Facilities		39	2 438	2 438	—	115	1 997	982	49.2%	2 438
	Gymnasiums & Clubs		—	—	—	—	—	—	—	—	—
	Halls		—	212	212	—	—	106	106	100.0%	212
	Centres		—	—	—	—	—	—	—	—	—
	Crèches		—	—	—	—	—	106	106	100.0%	212
	Child-Care Centres		—	—	—	—	—	—	—	—	—
	Fire/Amusement Stations		—	—	—	—	—	—	—	—	—
	Trading Stalls		—	—	—	—	—	—	—	—	—
	Museums		—	—	—	—	—	—	—	—	—
	Galleries		—	—	—	—	—	—	—	—	—
	Theatres		—	—	—	—	—	—	—	—	—
	Libraries		—	—	—	—	—	—	—	—	—
	Commodore/Crematorium		—	—	—	—	—	—	—	—	—
	Police		—	—	—	—	—	—	—	—	—
	Public Open Space		—	—	—	—	—	—	—	—	—
	Public Open Space		—	—	—	—	—	—	—	—	—
	Public Abolition Facilities		—	—	—	—	—	—	—	—	—
	Markets		—	—	—	—	—	—	—	—	—
	Shops		—	—	—	—	—	—	—	—	—
	Abattoirs		—	—	—	—	—	—	—	—	—
	Arts/Crafts		—	—	—	—	—	—	—	—	—
	Taxi Rank/Bus Terminals		—	106	106	—	—	53	53	100.0%	106
	Capital Spares		50	2 120	1 798	—	115	938	823	87.8%	1 798
	Sports and Recreation Facilities		—	—	—	—	—	—	—	—	—
	Indoor Facilities		—	—	—	—	—	—	—	—	—
	Outdoor Facilities		50	2 120	1 798	—	115	938	823	87.8%	1 798
	Capital Spares		—	—	—	—	—	—	—	—	—
<b>Industrial Assets</b>											
	Industrial Buildings		—	—	—	—	—	—	—	—	—
	Markets Buildings		—	—	—	—	—	—	—	—	—
	Mark of Art		—	—	—	—	—	—	—	—	—
	Conservation Areas		—	—	—	—	—	—	—	—	—
	Other Heritage		—	—	—	—	—	—	—	—	—
<b>Investment Properties</b>											
	Revenue Generating		—	—	—	—	—	—	—	—	—
	Unimproved Property		—	—	—	—	—	—	—	—	—
	Non-revenue Generating		—	—	—	—	—	—	—	—	—
	Unimproved Property		—	—	—	—	—	—	—	—	—
<b>Other Assets</b>											
	Operational Buildings		2 339	23 287	20 088	424	974	10 781	9 817	91.0%	20 088
	Municipal Buildings		2 329	20 585	17 380	424	974	9 452	8 478	89.7%	17 380
	Management Office		633	3 710	3 229	76	322	1 433	1 111	85.3%	3 229
	Pay/Inquiry Points		—	—	—	—	—	—	—	—	—
	Building Plan Offices		—	—	—	—	—	—	—	—	—
	Workshops		1 048	6 300	6 956	302	480	2 785	2 305	82.8%	6 956
	Yards		—	—	—	—	—	—	—	—	—
	Stores		—	—	—	—	—	—	—	—	—
	Libraries		—	—	—	—	—	—	—	—	—
	Training Centres		—	—	—	—	—	—	—	—	—
	Manufacturing Plant		—	—	—	—	—	—	—	—	—
	Depots		—	—	—	—	—	—	—	—	—
	Capital Spares		788	11 576	8 863	46	172	6 039	4 660	77.2%	8 863
	Housing		21	2 682	2 682	—	—	1 341	1 341	100.0%	2 682
	Staff Housing		—	—	—	—	—	—	—	—	—
	Student Housing		—	—	—	—	—	—	—	—	—
	Capital Spares		21	2 682	2 682	—	—	1 341	1 341	100.0%	2 682
<b>Biological or Cultivated Assets</b>											
	Biological or Cultivated Assets		—	—	—	—	—	—	—	—	—
<b>Intangible Assets</b>											
	Intangible Assets		—	—	—	—	—	—	—	—	—
	Licences and Rights		—	—	—	—	—	—	—	—	—
	Water Rights		—	—	—	—	—	—	—	—	—
	Surface Licences		—	—	—	—	—	—	—	—	—
	Solid Waste Licences		—	—	—	—	—	—	—	—	—
	Computer Software and Applications		—	—	—	—	—	—	—	—	—
	Local Government Software Applications		—	—	—	—	—	—	—	—	—
	Unimproved		—	—	—	—	—	—	—	—	—
<b>Computer Equipment</b>											
	Computer Equipment		45	10 739	7 289	—	5	4 786	4 781	99.9%	7 289
	Computer Equipment		45	10 739	7 289	—	5	4 786	4 781	99.9%	7 289
	Furniture and Office Equipment		193	3 998	3 815	1	13	1 418	1 406	99.1%	3 815
	Furniture and Office Equipment		193	3 998	3 815	1	13	1 418	1 406	99.1%	3 815
<b>Machinery and Equipment</b>											
	Machinery and Equipment		391	3 896	3 139	26	26	1 498	1 498	100.0%	3 139
	Machinery and Equipment		391	3 896	3 139	26	26	1 498	1 498	100.0%	3 139
<b>Transport Assets</b>											
	Transport Assets		12 868	17 769	17 213	1 233	1 836	8 811	7 279	82.7%	17 213
	Transport Assets		12 868	17 769	17 213	1 233	1 836	8 811	7 279	82.7%	17 213
<b>Land</b>											
	Land		—	—	—	—	—	—	—	—	—
<b>Land, Marine and Non-biological Animals</b>											
	Land, Marine and Non-biological Animals		—	—	—	—	—	—	—	—	—
<b>Land, Marine and Non-biological Animals</b>											
	Land, Marine and Non-biological Animals		—	—	—	—	—	—	—	—	—
<b>Land, Marine and Non-biological Animals</b>											
	Land, Marine and Non-biological Animals		—	—	—	—	—	—	—	—	—
<b>Land, Marine and Non-biological Animals</b>											
	Land, Marine and Non-biological Animals		—	—	—	—	—	—	—	—	—
<b>Land, Marine and Non-biological Animals</b>											
	Land, Marine and Non-biological Animals		—	—	—	—	—	—			

[illegible]



F8184 Majlisberg - Supporting Table SC13e Monthly Budget Statement - capital expenditure on upgrading of existing assets by asset class - Mid											
Description	Ref	2022/23		2023/24		2024/25		2025/26		2026/27	
		Actual Outcome	Original Budget	Approved Budget	Monthly actual	YearTD actual	YearTD Budget	YTD variance	YTD variance %	Full Year Forecast	
<b>Capital Expenditure on upgrading of existing assets by Asset Class/Asset class</b>		7 660	—	2 978	—	243	1 478	1 235	83.6%	2 978	
<b>Infrastructure</b>		—	—	—	—	—	—	—	—	—	
Roads Infrastructure		—	—	—	—	—	—	—	—	—	
Roads		—	—	—	—	—	—	—	—	—	
Road Structures		—	—	—	—	—	—	—	—	—	
Road Furniture		—	—	—	—	—	—	—	—	—	
Road Spikes		—	—	—	—	—	—	—	—	—	
Storm water Infrastructure		—	—	—	—	—	—	—	—	—	
Drainage Collection		—	—	—	—	—	—	—	—	—	
Storm water Convergence		—	—	—	—	—	—	—	—	—	
Attenuation		—	—	—	—	—	—	—	—	—	
Mechanical Infrastructure		—	—	—	—	—	—	—	—	—	
Power Plants		—	—	—	—	—	—	—	—	—	
HV Substations		—	—	—	—	—	—	—	—	—	
HV Switching Station		—	—	—	—	—	—	—	—	—	
HV Transmission Conductors		—	—	—	—	—	—	—	—	—	
HV Substations		—	—	—	—	—	—	—	—	—	
HV Switching Stations		—	—	—	—	—	—	—	—	—	
LV Networks		—	—	—	—	—	—	—	—	—	
Capitol Spikes		—	—	—	—	—	—	—	—	—	
Water Supply Infrastructure		—	—	—	—	—	—	—	—	—	
Dams and Weirs		—	—	—	—	—	—	—	—	—	
Reservoirs		—	—	—	—	—	—	—	—	—	
Pump Stations		—	—	—	—	—	—	—	—	—	
Water Treatment Works		—	—	—	—	—	—	—	—	—	
Risk Mitigation		—	—	—	—	—	—	—	—	—	
Distribution Points		—	—	—	—	—	—	—	—	—	
PPV Stations		—	—	—	—	—	—	—	—	—	
Capitol Spikes		—	—	—	—	—	—	—	—	—	
Sanitation Infrastructure		7 660	—	2 978	—	243	1 478	1 235	83.6%	2 978	
Pump Stations		—	—	—	—	—	—	—	—	—	
Reinforcement		7 660	—	2 978	—	243	1 478	1 235	83.6%	2 978	
Waste Water Treatment Works		—	—	—	—	—	—	—	—	—	
Outfall Sewers		—	—	—	—	—	—	—	—	—	
Tank Facilities		—	—	—	—	—	—	—	—	—	
Capitol Spikes		—	—	—	—	—	—	—	—	—	
Solid Waste Infrastructure		—	—	—	—	—	—	—	—	—	
Landfill Sites		—	—	—	—	—	—	—	—	—	
Waste Transfer Stations		—	—	—	—	—	—	—	—	—	
Waste Processing Facilities		—	—	—	—	—	—	—	—	—	
Waste Drop-off Points		—	—	—	—	—	—	—	—	—	
Waste Separation Facilities		—	—	—	—	—	—	—	—	—	
Electricity Generation Facilities		—	—	—	—	—	—	—	—	—	
Capitol Spikes		—	—	—	—	—	—	—	—	—	
Rail Infrastructure		—	—	—	—	—	—	—	—	—	
Rail Lines		—	—	—	—	—	—	—	—	—	
Rail Structures		—	—	—	—	—	—	—	—	—	
Rail Furniture		—	—	—	—	—	—	—	—	—	
Drainage Collection		—	—	—	—	—	—	—	—	—	
Storm water Convergence		—	—	—	—	—	—	—	—	—	
Attenuation		—	—	—	—	—	—	—	—	—	
HV Substations		—	—	—	—	—	—	—	—	—	
LV Networks		—	—	—	—	—	—	—	—	—	
Capitol Spikes		—	—	—	—	—	—	—	—	—	
Coastal Infrastructure		—	—	—	—	—	—	—	—	—	
Sea Defences		—	—	—	—	—	—	—	—	—	
Flare		—	—	—	—	—	—	—	—	—	
Reinforcement		—	—	—	—	—	—	—	—	—	
Protections		—	—	—	—	—	—	—	—	—	
Capitol Spikes		—	—	—	—	—	—	—	—	—	
Information and Communication Infrastructure		—	—	—	—	—	—	—	—	—	
Data Centres		—	—	—	—	—	—	—	—	—	
Cable Layers		—	—	—	—	—	—	—	—	—	
Distribution Layers		—	—	—	—	—	—	—	—	—	
Capitol Spikes		—	—	—	—	—	—	—	—	—	
<b>Community Assets</b>		—	—	—	—	—	—	—	—	—	
Community Facilities		—	—	—	—	—	—	—	—	—	
Halls		—	—	—	—	—	—	—	—	—	
Centres		—	—	—	—	—	—	—	—	—	
Colleges		—	—	—	—	—	—	—	—	—	
Clinical Care Centres		—	—	—	—	—	—	—	—	—	
Fire/Rescue Stations		—	—	—	—	—	—	—	—	—	
Training Stations		—	—	—	—	—	—	—	—	—	
Academies		—	—	—	—	—	—	—	—	—	
Colleges		—	—	—	—	—	—	—	—	—	
Theatres		—	—	—	—	—	—	—	—	—	
Libraries		—	—	—	—	—	—	—	—	—	
Composites/Crematoriums		—	—	—	—	—	—	—	—	—	
Public		—	—	—	—	—	—	—	—	—	
Parks		—	—	—	—	—	—	—	—	—	
Public Open Space		—	—	—	—	—	—	—	—	—	
Nature Reserves		—	—	—	—	—	—	—	—	—	
Public Amenities Facilities		—	—	—	—	—	—	—	—	—	
Markets		—	—	—	—	—	—	—	—	—	
Stalls		—	—	—	—	—	—	—	—	—	
Alfresco		—	—	—	—	—	—	—	—	—	
Alfresco		—	—	—	—	—	—	—	—	—	
Tram Routes/Terminals		—	—	—	—	—	—	—	—	—	
Capitol Spikes		—	—	—	—	—	—	—	—	—	
Sport and Recreation Facilities		—	—	—	—	—	—	—	—	—	
Public Facilities		—	—	—	—	—	—	—	—	—	
Outfall Facilities		—	—	—	—	—	—	—	—	—	
Capitol Spikes		—	—	—	—	—	—	—	—	—	
<b>Heritage Assets</b>		—	—	—	—	—	—	—	—	—	
Monuments		—	—	—	—	—	—	—	—	—	
Historic Buildings		—	—	—	—	—	—	—	—	—	
Works of Art		—	—	—	—	—	—	—	—	—	
Conservation Areas		—	—	—	—	—	—	—	—	—	
Other Heritage		—	—	—	—	—	—	—	—	—	
<b>Unimproved Land</b>		—	—	—	—	—	—	—	—	—	
Revenue Generating		—	—	—	—	—	—	—	—	—	
Improved Property		—	—	—	—	—	—	—	—	—	
Unimproved Property		—	—	—	—	—	—	—	—	—	
Improved Property		—	—	—	—	—	—	—	—	—	
Unimproved Property		—	—	—	—	—	—	—	—	—	
<b>Other Assets</b>		—	—	—	—	—	—	—	—	—	
Operational Buildings		—	—	—	—	—	—	—	—	—	
Municipal Offices		—	—	—	—	—	—	—	—	—	
Public/Community Facilities		—	—	—	—	—	—	—	—	—	
Building Plan Offices		—	—	—	—	—	—	—	—	—	
Workshops		—	—	—	—	—	—	—	—	—	
Yards		—	—	—	—	—	—	—	—	—	
Stores		—	—	—	—	—	—	—	—	—	
Laboratories		—	—	—	—	—	—	—	—	—	
Training Centres		—	—	—	—	—	—	—	—	—	
Manufacturing Plant		—	—	—	—	—	—	—	—	—	
Depots		—	—	—	—	—	—	—	—	—	
Capitol Spikes		—	—	—	—	—	—	—	—	—	
Housing		—	—	—	—	—	—	—	—	—	
Self Housing		—	—	—	—	—	—	—	—	—	
Social Housing		—	—	—	—	—	—	—	—	—	
Capitol Spikes		—	—	—	—	—	—	—	—	—	
<b>Biological or Cultural Assets</b>		—	—	—	—	—	—	—	—	—	
Biological or Cultural Assets		—	—	—	—	—	—	—	—	—	
<b>Intangible Assets</b>		—	—	—	—	—	—	—	—	—	
Intangible Assets		—	—	—	—	—	—	—	—	—	
Services		—	—	—	—	—	—	—	—	—	
Licences and Rights		—	—	—	—	—	—	—	—	—	
Water Rights		—	—	—	—	—	—	—	—	—	
School Licences		—	—	—	—	—	—	—	—	—	
State Trade Licences		—	—	—	—	—	—	—	—	—	
Computer Software and Applications		—	—	—	—	—	—	—	—	—	
Local Government Software Applications		—	—	—	—	—	—	—	—	—	
Unspecified		—	—	—	—	—	—	—	—	—	
<b>Computer Equipment</b>		—	—	—	—	—	—	—	—	—	
Computer Equipment		—	—	—	—	—	—	—	—	—	
<b>Furniture and Office Equipment</b>		—	—	—	—	—	—	—	—	—	
Furniture and Office Equipment		—	—	—	—	—	—	—	—	—	
<b>Machinery and Equipment</b>		—	—	—	—	—	—	—	—	—	
Machinery and Equipment		—	—	—	—	—	—	—	—	—	
<b>Transport Assets</b>		—	—	—	—	—	—	—	—	—	
Transport Assets		—	—	—	—	—	—	—	—	—	
<b>Land</b>		—	—	—	—	—	—	—	—	—	
Land		—	—	—	—	—	—	—	—	—	
<b>Zoof, Marine and Non-biological Animals</b>		—	—	—	—	—	—	—	—	—	
Zoof, Marine and Non-biological Animals		—	—	—	—	—	—	—	—	—	
<b>Other Assets</b>		—	—	—	—	—	—	—	—	—	
Other Assets		—	—	—	—	—	—	—	—	—	
<b>Other Assets</b>		—	—	—	—	—	—	—	—	—	
Other Assets		—	—	—	—	—	—	—	—	—	
<b>Other Assets</b>		—	—	—	—	—	—	—	—	—	
Other Assets		—	—	—	—	—	—	—	—	—	
<b>Other Assets</b>		—	—	—	—	—	—	—	—	—	
Other Assets		—	—	—	—	—	—	—	—	—	
<b>Other Assets</b>		—	—	—	—	—	—	—	—	—	
Other Assets		—	—	—	—	—	—	—	—	—	
<b>Other Assets</b>		—	—	—	—	—	—	—	—	—	
Other Assets		—	—	—	—	—	—	—	—	—	
<b>Other Assets</b>		—	—	—	—	—	—	—	—	—	
Other Assets		—	—	—	—	—	—	—	—	—	
<b>Other Assets</b>		—	—	—	—	—	—	—	—	—	
Other Assets		—	—	—	—	—	—	—	—	—	
<b>Other Assets</b>		—	—	—	—	—	—	—	—	—	
Other Assets		—	—	—							

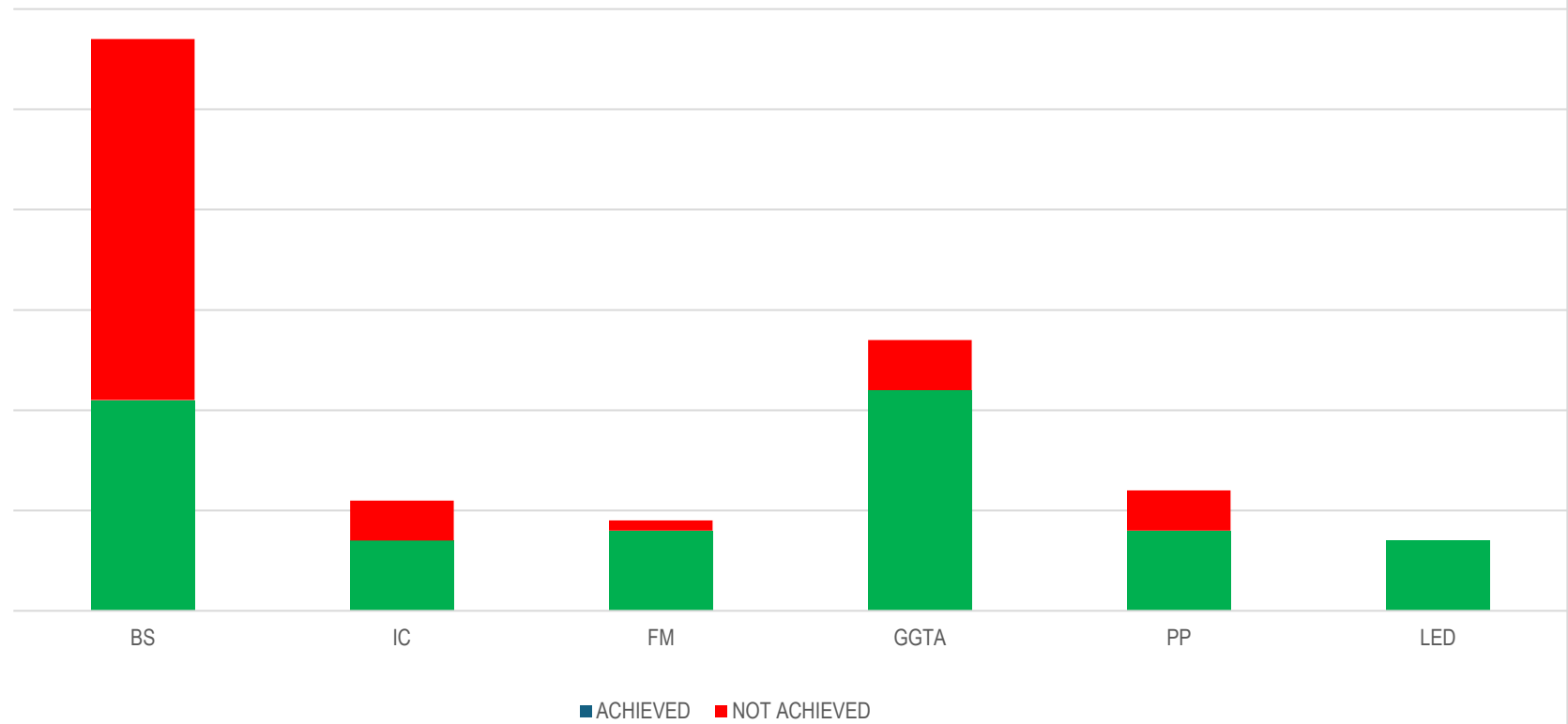
## CHAPTER 3

### INSTITUTIONAL PERFORMANCE

Institutional Analysis of the Mid-Year Performance Report Per **Key Performance Area** – Overall Percentage Achievement **60%**

KEY PERFORMANCE AREA	MID - YEAR			
	Total KPIs for Q1&Q2	Achieved	Not Achieved	%age Achieved
BASIC SERVICES	57	21	36	37%
LOCAL ECONOMIC DEVELOPMENT	7	7	0	100%
GOOD GOVERNANCE, TRANSPARENCY AND ACCOUNTABILITY	27	23	4	85%
PUBLIC PARTICIPATION	12	8	4	67%
FINANCIAL MANAGEMENT	9	8	1	89%
INSTITUTIONAL CAPACITY	11	7	4	64%
TOTAL	123	74	49	60%

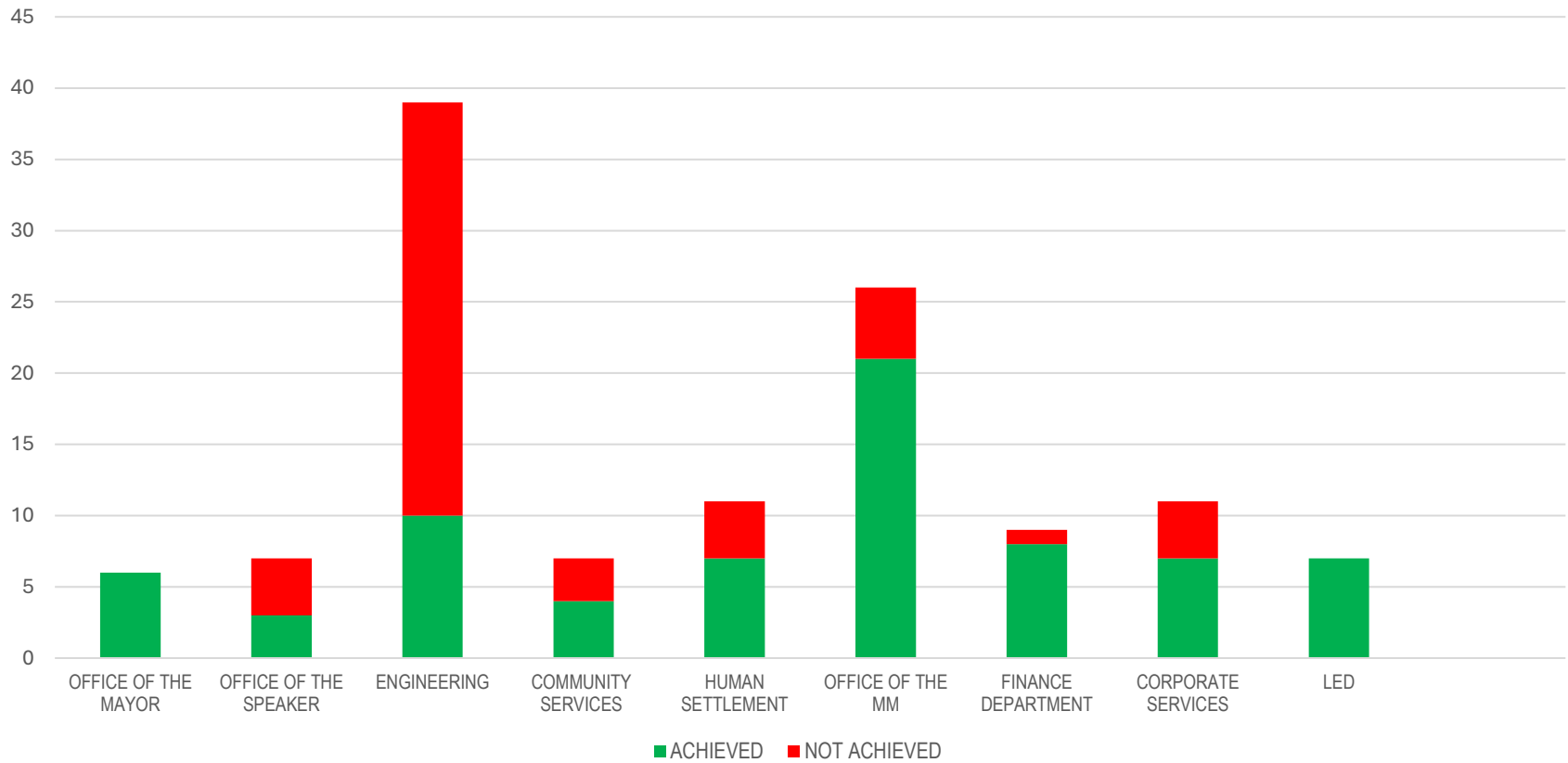
## PERFORMANCE PER KEY PERFORMANCE AREA



Institutional Analysis of the Mid-Year Performance Report Per **Directorate** – Overall Percentage Achievement **60%**

DIRECTORATE	MID-YEAR			
	Total KPIs for Q1&Q2	Achieved	Not Achieved	% Achieved
OFFICE OF THE MAYOR	6	6	0	100%
OFFICE OF THE SPEAKER	7	3	4	43%
ENGINEERING SERVICES	39	10	29	26%
COMMUNITY SERVICES	7	4	3	57%
HUMAN SETTLEMENT	11	7	4	64%
OFFICE OF THE MUNICIPAL MANAGER	26	22	4	85%
FINANCIAL MANAGEMENT	9	8	1	89%
CORPORATE SUPPORT SERVICES	11	7	4	64%
LOCAL ECONOMIC DEVELOPMENT	7	7	0	100%
TOTAL	123	74	49	60%

## PERFORMANCE PER DIRECTORATE



## DETAILED DEPARTMENTAL PERFORMANCE PROGRESS

### KEY PERFORMANCE AREA – BASIC SERVICES

#### ENGINEERING DEPARTMENT

Key Performance Area			Basic Services												
Programme			Sewer networks and Wastewater Treatment Works Developmental and Maintenance Programs (PMU PROJECTS)												
Item no	Objective	Strategy	Key Performance Indicator	Ward	Funding Source	Baseline indicator	Annual Target	Service Delivery Budget Implementation Plan Quarterly Targets				PMS COMMENT	Evidence	Reasons for deviation	Measures to address under-performance
								Quarter 1 Target	Actual	Quarter 2 Target	Actual				
BS1	Supporting the delivery of municipal services to the right quality and standard	Refurbish and upgrade all identified WASTEWATER TREATMENT WORKS and pump stations as well as bulk sewer networks to ensure that systems are functional in line with Green Drop regulations and MEMA	Percentage of refurbishment work completed at Kutlwanoong Wastewater Treatment Works by 30 June 2025	18	MIG	66%	100%	84%	95%	100%	97%	NOT ACHIEVED	Practical Completion Certificate Progress Reports	Installation of mechanical and electrical items are suspended until the RBIG project erects fence around the plant for security reasons. The remaining 3% is for the installations of material that is already procured.	Constantly engage the RBIG team to ensure the erection of security fence is done in time.
BS2		Identify and replace 300 damaged or stolen manhole covers without resale value to cover open manholes and reduce risk of damage to the public and equipment.	Number of manholes covers replaced around all six towns.	All	Council	65	70	17	29	17	14	ACHIEVED	Job Cards	Manholes covers were procured in quarter 1	N/a- Target achieved

Key Performance Area			Basic Services												
Programme			Water networks and maintenance programs												
Item no	Objective	Strategy	Key Performance Indicator	Ward	Funding Source	Baseline indicator	Annual Target	Service Delivery Budget Implementation Plan Quarterly Targets				PMS COMMENT	Evidence	Reasons for deviation	Measures to address under-performance
								Quarter 1 Target	Actual	Quarter 2 Target	Actual				
BS4	Supporting the delivery of municipal services to the right	Refurbishment of aging infrastructure	Number of dysfunctional water meters replaced.	All	Council	750	2000	500	113	500	77	NOT ACHIEVED	Job Cards	Lack of resources (water meters and fitting) and increased theft of water meters	Requested SCM to expedite the procurement of water material - including meters.
BS5	quality and standard		Percentage of existing water meters not in the finance system reported, investigated and registered.	All	Council	0%	100%	30%	0%	40%	0%	NOT ACHIEVED	Report on meters not in the finance system reported, investigated and registered	No meters not in the Finance System were reported for investigation	Improve communication between Finance and Infrastructure to report meters not on the Finance system

Key Performance Area			Basic Services												
Programme			Water networks and maintenance programs												
Item no	Objective	Strategy	Key Performance Indicator	Ward	Funding Source	Baseline indicator	Annual Target	Service Delivery Budget Implementation Plan				PMS COMMENT	Evidence	Reasons for deviation	Measures to address under-performance
								Quarterly Targets							
								Quarter 1 Target	Actual	Quarter 2 Target	Actual				
BS6	Supporting the delivery of municipal services to the right quality and standard	Construction of 3km paved roads and stormwater drainage	Kilometers of Ward 2 paved roads and stormwater drainage constructed	2	MIG	0km	3km	0km	0km	3km	2.2km	NOT ACHIEVED	Practical Completion Certificate	Inclement weather and insufficient availability of construction material from local suppliers	Use of alternative suppliers outside the borders of the municipality
BS7			Kilometers of Ward 13 paved roads and stormwater drainage constructed	13	MIG	0km	3km	0km	0km	3km	2km	NOT ACHIEVED	Practical Completion Certificate	Inclement weather and insufficient availability of construction material from local suppliers	Use of alternative suppliers outside the borders of the municipality
BS8			Kilometers of Ward 12 paved roads and stormwater drainage constructed	12	MIG	0km	3km	0km	0km	3km	2.1km	NOT ACHIEVED	Practical Completion Certificate	Inclement weather and insufficient availability of construction material from local suppliers	Use of alternative suppliers outside the borders of the municipality

Key Performance Area			Basic Services												
Programme			Roads and ancillaries developmental and maintenance programs												
Item no	Objective	Strategy	Key Performance Indicator	Ward	Funding Source	Baseline indicator	Annual Target	Service Delivery Budget Implementation Plan Quarterly Targets				PMS COMMENT	Evidence	Reasons for deviation	Measures to address under-performance
								Quarter 1 Target	Actual	Quarter 2 Target	Actual				
BS10	Supporting the delivery of municipal services to the right quality and standard	Rebuild portion of Constantia Road that has been damaged by sewer between Moshoeshoe road and Dr A Phakathi road in Thabong to improve traffic flow.	Kilometers portion of Constantia Road rebuilt between Moshoeshoe road and Dr A Phakathi road in Thabong to improve traffic flow	14	Council	0km	0.6km	0.6km	1.380km	0km	0km	ACHIEVED	Practical Completion Certificate	Two portions of Constantia Road were combined to get a new target of 1.380km	N/a – Target achieved
BS14		Patch 15 800 m2 of potholes in formal roads to reduce deterioration and ensure safe usage thereof	Square meters of potholes in formal roads at Matjhabeng Central patched to reduce deterioration and ensure safe usage thereof	All	Council	7727 m²	7900 m²	2000 m²	1177,97m²	2000m²	1672.13m²	NOT ACHIEVED	Job Cards	Lack of material and labor resources	Order to be issued and liaise with finance to pay suppliers on time
BS15			Square meters of potholes in formal roads at Matjhabeng West patched to reduce deterioration and ensure safe usage thereof	All	Council	1197.2 m²	3950m²	1000 m²	60m²	1000m²	8m²	NOT ACHIEVED	Job Cards	Lack of material and labor resources	Requested filling of vacancies. Requested SCM to expedite procurement of material.
BS16			Square meters of potholes in formal roads at Matjhabeng East patched to reduce deterioration and ensure safe usage thereof	All	Council	4489.2 m²	3950m²	1000 m²	0m²	1000m²	104.6m²	NOT ACHIEVED	Job Cards	Lack of material and labor resources. No availability of yellow fleet	Follow up with fleet for vehicles that are standing and SCM with requisitions submitted



Key Performance Area Programme			Basic Services Roads and ancillaries developmental and maintenance programs												
Item no	Objective	Strategy	Key Performance Indicator	Ward	Funding Source	Baseline indicator	Annual Target	Service Delivery Budget Implementation Plan Quarterly Targets				PMS COMMENT	Evidence	Reasons for deviation	Measures to address under-performance
								Quarter 1 Target	Actual	Quarter 2 Target	Actual				
BS17	Supporting the delivery of municipal services to the right quality and standard	Blade and re-gravel 60km of gravel and dirt roads to enhance driving comfort	Kilometres of gravelled and dirt roads bladed and re-gravelled in Matjhabeng Central to enhance driving comfort	All	Council	40.7km	30km	5km	28.491km	5km	20.551km	ACHIEVED	Job Cards	Availability of resources	N/a- Target achieved
BS18			Kilometres of gravelled and dirt roads bladed and re-gravelled in Matjhabeng West to enhance driving comfort	All	Council	5.68km	15km	3.75km	7.204km	3.75km	5.8km	ACHIEVED	Job Cards	Availability of resources	N/a- Target achieved
BS19			Kilometres of gravelled and dirt roads bladed and re-gravelled in Matjhabeng East to enhance driving comfort	All	Council	0km	15km	3.75km	12.099km	3.75km	2.866km	ACHIEVED	Job Cards	Availability of resources	N/a- Target achieved
BS20		Clean 7.1km of lined storm water	Kilometers of stormwater lined channels cleaned in Matjhabeng Central.	All	Council	11.3km	3.55km	1km	4.184km	1km	8.534km	ACHIEVED	Job Cards	Availability of resources	N/a- Target achieved
BS21			Kilometers of stormwater lined channels cleaned in Matjhabeng West	All	Council	3.4km	1.775km	0km	2.526km	0.5km	3.74km	ACHIEVED	Job Cards	Availability of resources	N/a- Target achieved
BS22			Kilometers of stormwater lined channels cleaned in Matjhabeng East.	All	Council	0km	1.775km	0km	0.303km	0.5km	0km	NOT ACHIEVED	Job Cards	Lack of material and labor resources	Follow up with fleet for vehicles that are standing and SCM with requisitions submitted

Key Performance Area			Basic Services												
Programme			Roads and ancillaries developmental and maintenance programs												
Item no	Objective	Strategy	Key Performance Indicator	Ward	Funding Source	Baseline indicator	Annual Target	Service Delivery Budget Implementation Plan Quarterly Targets				PMS COMMENT	Evidence	Reasons for deviation	Measures to address under-performance
								Quarter 1 Target	Actual	Quarter 2 Target	Actual				
BS23	Supporting the delivery of municipal services to the right quality and standard	Clean 5.6km of unlined storm water canals in Matjhabeng twice a year.	Kilometres of unlined stormwater canals cleaned in Matjhabeng Central	All	Council	3km	2.8km	1km	1.472km	1.472km	0.29km	NOT ACHIEVED	Practical Completion Certificate	Lack of material and labor resources	Procure TLB
BS24			Kilometres of unlined stormwater canals cleaned in Matjhabeng West	All	Council	0.82km	1.4km	0.4km	0km	0.5km	0km	NOT ACHIEVED	Practical Completion Certificate	Lack of material and labor resources	Procure TLB
BS25			Kilometres of unlined stormwater canals cleaned in Matjhabeng East	All	Council	0.82km	1.4km	0.4km	0.199km	0.5km	0km	NOT ACHIEVED	Practical Completion Certificate	Lack of material and labor resources	Follow up with fleet for vehicles that are standing and SCM with requisitions submitted
BS26			Clean and maintain 13km of existing stormwater drainage pipes.	Kilometer of existing stormwater drainage pipes cleaned and maintained	All	Council	0.004km	13km	3.25km	0.465km	3.25km	0km	NOT ACHIEVED	Practical Completion Certificate	Lack of material and labor resources

Key Performance Area			Basic Services												
Programme			Roads and ancillaries developmental and maintenance programs												
Item no	Objective	Strategy	Key Performance Indicator	Ward	Funding Source	Baseline indicator	Annual Target	Service Delivery Budget Implementation Plan Quarterly Targets				PMS COMMENT	Evidence	Reasons for deviation	Measures to address under-performance
								Quarter 1 Target	Actual	Quarter 2 Target	Actual				
BS28	Supporting the delivery of municipal services to the right quality and standard	Refurbish the Phomolong Community Hall	Percentage of refurbishments on Phomolong Community Hall completed	2	Council	0%	100%	0%	0%	50%	25%	NOT ACHIEVED	Practical Completion Certificate Progress Report	Tender document has been prepared by Building Section and submitted to SCM for advertising, Awaiting Bid specification committee for advertising.	A follow up will be made with Supply Chain Management with regards to appointment of contractor
BS29		Refurbish the Mmamahabane Community Hall	Percentage of refurbishments on Mmamahabane Community Hall completed	1	Council	0%	100%	0%	0%	50%	32%	NOT ACHIEVED	Practical Completion Certificate	Tender document has been prepared by Building Section and submitted to SCM for advertising, Bid specification committee sat on Wednesday 24 July 2024. Tenders were advertised and closed on 8 August 2024.	A follow up will be made with Supply Chain Management with regards to appointment of contractor
BS30		Refurbishment of Toronto Recreation Hall	Percentage of refurbishments on Toronto Recreation Hall completed	32	Council	0%	100%	0%	0%	50%	0%	NOT ACHIEVED	Progress Report	Lack of labor resources	A follow up will be made with Supply Chain Management with regards to appointment of contractor
BS31		Refurbish the Nyalakallong Community Hall in Allanridge.	Percentage of refurbishments on Nyakallong Community Hall completed	19 & 36	Council	0%	100%	0%	0%	50%	32%	NOT ACHIEVED	Practical Completion Certificate	Tender document has been prepared by Building Section and submitted to SCM for advertising, bid specification committee sat on	A follow up will be made with Supply Chain Management with regards to appointment of contractor

														Wednesday 24 July 2024. Tenders were advertised	
BS32		Refurbish the Kutlwanong Community Hall.	Percentage of refurbishments on Kutlwanong Community Hall. completed	18 & 20	Council	0%	100%	0%	0%	50%	32%	<b>NOT ACHIEVED</b>	Progress Report	Tender document has been prepared by Building Section and submitted to SCM for advertising, Bid specification committee sat on Wednesday 24 July 2024. Tenders were advertised	Re-prioritize in Quarter 3
BS33		Refurbish the Ventersburg Community Hall.	Percentage of refurbishments on Ventersburg Community Hall completed	1	Council	0%	100%	0%	0%	50%	0%	<b>NOT ACHIEVED</b>	Practical Completion Certificate	Lack of labor resources	Re-prioritize in Quarter 3
BS34		Refurbishment of Old Far East Community Hall in Thabong Ward 15.	Percentage of refurbishments on Old Far East Community Hall in Thabong Ward 15 completed	15	Council	0%	100%	0%	0%	50%	0%	<b>NOT ACHIEVED</b>	Progress Report	Lack of labor resources	Re-prioritize in Quarter 3
BS35		Refurbish the Flamingo Recreation Hall in Welkom.	Percentage of refurbishments on Flamingo Recreation Hall completed	34	Council	0%	100%	0%	0%	50%	0%	<b>NOT ACHIEVED</b>	Practical Completion Certificate	Lack of labor resources	Re-prioritize in Quarter 3
BS36		Refurbishment of Ferdi Meyer/TS Du Plessis/ Ballroom halls.	Percentage of refurbishments on Ferdi Meyer/TS Du Plessis/ Ballroom halls completed.	32	Council	0%	100%	0%	0%	50%	0%	<b>NOT ACHIEVED</b>	Progress Report	Lack of labor resources	Re-prioritize in Quarter 3
BS37		Refurbish the Meloding Community Hall.	Percentage of refurbishments on Meloding Community Hall completed.	5	Council	0%	100%	0%	0%	50%	0%	<b>NOT ACHIEVED</b>	Practical Completion Certificate	Lack of labor resources	Re-prioritize in Quarter 3
BS38		Refurbish 4th Street municipal Stores and office block.	Percentage of refurbishment at 4th Street Stores completed.	32	Council	0%	100%	0%	0%	50%	25%	<b>NOT ACHIEVED</b>	Progress Report	Lack of labor resources	Re-prioritize in Quarter 3

Key Performance Area Programme			Basic Services												
			Electrical Distribution												
Item no	Objective	Strategy	Key Performance Indicator	Ward	Funding Source	Baseline indicator	Annual Target	Service Delivery Budget Implementation Plan Quarterly Targets				PMS COMMENT	Evidence	Reasons for deviation	Measures to address under-performance
								Quarter 1 Target	Actual	Quarter 2 Target	Actual				
BS39	Supporting the delivery of municipal services to the right quality and standard	Welkom – Provide and install 20MVA 132KV transformer at Urania Substation. (multi-year project)	Percentage of work completed for the provision and installation of substation (Phase 3)	11	Council	0%	100%	0%	12%	30%	30%	ACHIEVED	Practical Completion Certificate  Progress Report	N/a – Target achieved	N/a – Target achieved
BS40		Welkom- Install thirteen (13) High mast lights	Number of high mast lights installed in Welkom	27, 32, 33 and 34	MIG	0	13	20%	0%	30%	0%	NOT ACHIEVED	Practical Completion Certificate	Financial Constraints	Re-prioritize in 2025/2026 implementation plan
BS41		Provision of new high mast lights in Meloding, Hani Park and Bronville	Number of high mast lights installed in Meloding, Hani Park and Bronville	4, 5, 6, 7, 11, 23 and 24	MIG	0	10	3	0	3	0	NOT ACHIEVED	Practical Completion Certificate	Financial Constraints	Re-prioritize in 2025/2026 implementation plan
BS42		Provision and Installation of Street lights along Constantia Road	Number of streetlights installed in Constantia Road.	27 and 32	MIG	0	10	2	0	2	0	NOT ACHIEVED	Practical Completion Certificate	Financial Constraints	Re-prioritize in 2025/2026 implementation plan
BS43		Upgrading and provision of streetlights along Mothusi road	Number of streetlights upgraded in Mothusi Road.	30 and 31	MIG	0	10	2	0	2	0	NOT ACHIEVED	Practical Completion Certificate	Financial Constraints	Re-prioritize in 2025/2026 implementation plan
BS44		Repair and maintenance of streetlights to full functionality	Number of streetlights repaired and maintained	All	Council	1537	1300	325	527	325	709	ACHIEVED	Job Cards	Availability of material	N/a – Target achieved
BS45		Repair and maintenance of highmast to full functionality	Number of high mast lights repaired and maintained	All	Council	141	170	40	84	40	130	ACHIEVED	Job Cards	Availability of material	N/a – Target achieved

## COMMUNITY SERVICES

Key Performance Area			Basic Services												
Programme			Cemeteries, Sport and Recreational Facilities												
Item no	Objective	Strategy	Key Performance Indicator	Ward	Funding Source	Baseline indicator	Annual Target	Service Delivery Budget Implementation Plan Quarterly Targets				PMS COMMENT	Evidence	Reasons for deviation	Measures to address under-performance
								Quarter 1 Target	Actual	Quarter 2 Target	Actual				
BS49	Supporting the delivery of municipal services to the right quality and standard	Maintenance of Public Park and Green Open Space	Number of trees cared for	All	Council	1028	2000	500	1214	500	917	ACHIEVED	Job Cards	Resources were available	N/a – Target achieved

Key Performance Area			Basic Services												
Programme			Waste Management												
Item no	Objective	Strategy	Key Performance Indicator	Ward	Funding Source	Baseline indicator	Annual Target	Service Delivery Budget Implementation Plan Quarterly Targets				PMS COMMENT	Evidence	Reasons for deviation	Measures to address under-performance
								Quarter 1 Target	Actual	Quarter 2 Target	Actual				
BS50	Supporting the delivery of municipal services to the right quality and standard	Solid Waste collection from each household on a weekly basis.	Percentage of 126 709 households with access to basic level solid waste removal	All	Council	0	100%	100%	75%	100%	84%	NOT ACHIEVED	Practical Completion Certificate Progress Report	Accessibility of roads poses challenges for collection	Request bulk procurement for parts and consumables
BS51		Solid Waste collection from business at least thrice a week.	Percentage of 100 000 businesses with access to basic level solid waste removal	All	Council	0	100%	100%	95%	100%	87%	NOT ACHIEVED	Job Cards	Accessibility of roads poses challenges for collection	Preventative maintenance. Placing of skip bins at businesses premises
BS52		Procurement and Installation of Street Bins in all Town’s CBDs	Number of street bins procured	All	Council	60	500	125	26	125	0	NOT ACHIEVED	Job Cards	Submissions submitted but returned due to budget constraints	Explore other funding options

Key Performance Area			Basic Services												
Programme			Traffic Management and Security Services												
Item no	Objective	Strategy	Key Performance Indicator	Ward	Funding Source	Baseline indicator	Annual Target	Service Delivery Budget Implementation Plan Quarterly Targets				PMS COMMENT	Evidence	Reasons for deviation	Measures to address under-performance
								Quarter 1 Target	Actual	Quarter 2 Target	Actual				
BS57	Supporting the delivery of municipal services to the right quality and standard	Road safety awareness campaigns.	Number of awareness campaigns hosted	1, 2, 3, 4, 5, 6, 7, 27, 32, 33 , 34, 19 and 36	Council	3	4	1	1	1	1	ACHIEVED	Job Cards	N/a – Target achieved	N/a – Target achieved
BS59		Traffic reports submitted to Finance	Number of traffic reports submitted to finance department	All	Council	0	4	1	1	1	1	ACHIEVED	Report	N/a – Target achieved	N/a – Target achieved
BS60		Compliance with the National Road Traffic Act Conduct k78 roadblocks	Number of roadblocks conducted.	27, 32, 33, 34, 28, 25, 31, 8, 9 , 1, 2 and 3	Council	0	20	5	5	5	5	ACHIEVED	Attendance register Photos Reports	N/a – Target achieved	N/a – Target achieved

## HUMAN SETTLEMENT

Key Performance Area			Basic Services												
Programme			Human Settlement												
Item no	Objective	Strategy	Key Performance Indicator	Ward	Funding Source	Baseline indicator	Annual Target	Service Delivery Budget Implementation Plan Quarterly Targets				PMS COMMENT	Evidence	Reasons for deviation	Measures to address under-performance
								Quarter 1 Target	Actual	Quarter 2 Target	Actual				
BS62	Supporting the delivery of municipal	Implementation of the social compact guide	Number of social compact reports completed	All	Council	0	2	0	0	1	1	ACHIEVED	Social Compact Reports	N/a – Target achieved	N/a – Target achieved
BS63	services to the right quality and standard	Monitoring of incomplete subsidy houses in all 6 Matjhabeng towns	Number of progress reports on incomplete subsidy houses	All	Council	0	2	0	0	1	1	ACHIEVED	Report on the Incomplete subsidy houses	N/a – Target achieved	N/a – Target achieved
BS64		Rectification of wrongly registered title deeds	Number of lists on wrongly registered title deeds submitted to the conveyancer	All	Council	2	4	1	0	1	0	NOT ACHIEVED	Listings	The projects have been withdrawn by Dep of Human Settlement	Management has prepared an item on the payment plan to serve at the ordinary council sitting
BS65		Capacitation on affordable housing projects	Number of provincial tribunal meetings attended	All	Council	2	4	1	0	1	0	NOT ACHIEVED	Minutes of meetings Attendance Register	The department does not have control over the meetings scheduled	The KPI will be removed to align it with the SMART principles.



Key Performance Area			Basic Services												
Programme			Building Control												
Item no	Objective	Strategy	Key Performance Indicator	Ward	Funding Source	Baseline indicator	Annual Target	Service Delivery Budget Implementation Plan Quarterly Targets				PMS COMMENT	Evidence	Reasons for deviation	Measures to address under-performance
								Quarter 1 Target	Actual	Quarter 2 Target	Actual				
BS71	Creating a conducive Environment for economic development	Municipal Planning Tribunal Meetings	Number of Municipal Planning Tribunal Meetings held	All	Council	4	4	1	0	1	0	NOT ACHIEVED	Attendance Register Invitation Minutes of meetings	The municipality does not have an MPT Committee	The municipality is in the process of establishing an MPT Committee
BS72		Contravention Notices	Number of reports on contravention notices issued	All	Council	4	4	1	1	1	1	ACHIEVED	Report on contravention notices Notice letters	N/a – Target achieved	N/a – Target achieved
BS73		Land use development applications	Number of reports on land use development applications approved	All	Council	4	4	1	0	1	0	NOT ACHIEVED	Reports on land use development applications approved	The municipality does not have an MPT Committee	The municipality is in the process of establishing an MPT Committee

Key Performance Area			Basic Services												
Programme			Building Control												
Item no	Objective	Strategy	Key Performance Indicator	Ward	Funding Source	Baseline indicator	Annual Target	Service Delivery Budget Implementation Plan Quarterly Targets				PMS COMMENT	Evidence	Reasons for deviation	Measures to address under-performance
								Quarter 1 Target	Actual	Quarter 2 Target	Actual				
BS74	Creating a conducive Environment for economic development	Conducting building inspections	Number of reports on building inspections conducted	All	Council	4	4	1	1	1	1	ACHIEVED	Attendance Register Invitation Minutes of meetings	N/a – Target achieved	N/a – Target achieved
BS75		Issuing contravention notices	Number of reports on contravention notices issued	All	Council	4	4	1	1	1	1	ACHIEVED	Report on contravention notices Notice letters	N/a – Target achieved	N/a – Target achieved
BS76		Approval of building plans applications	Number of reports on approved building plans applications	All	Council	4	4	1	1	1	1	ACHIEVED	Reports on land use development applications approved	N/a – Target achieved	N/a – Target achieved
BS77		Approval of outdoor advertising applications	Number of reports on the approval of outdoor advertising applications	All	Council	0	4	1	1	1	1	ACHIEVED	Reports on the approved outdoor advertising applications	N/a – Target achieved	N/a – Target achieved

## LOCAL ECONOMIC DEVELOPMENT

Key Performance Area			Local Economic Development												
Programme			Trade and Investment												
Item no	Objective	Strategy	Key Performance Indicator	Ward	Funding Source	Baseline indicator	Annual Target	Service Delivery Budget Implementation Plan Quarterly Targets				PMS COMMENT	Evidence	Reasons for deviation	Measures to address under-performance
								Quarter 1 Target	Actual	Quarter 2 Target	Actual				
LED3	Creating a conducive Environment for economic development	Enhance public private partnerships on development programmes	Number forums established to enhance public private partnerships on development programmes by 30 June 2025	All	Council	1	1	0	1	0	0	ACHIEVED	Attendance Register Report Photos	Availability of material	N/a – Target achieved
LED7		Facilitate the development of Special Economic Zone (SEZ) for industrialization of Gas energy	Number of phases completed SEZ establishment by 30 June 2025	All	Council	2	2	0	0	1	1	ACHIEVED	Council Resolution Cabinet Approval	N/a – Target achieved	N/a – Target achieved

Key Performance Area			Local Economic Development												
Programme			Small Medium, Micro Enterprise Development												
Item no	Objective	Strategy	Key Performance Indicator	Ward	Funding Source	Baseline indicator	Annual Target	Service Delivery Budget Implementation Plan Quarterly Targets				PMS COMMENT	Evidence	Reasons for deviation	Measures to address under-performance
								Quarter 1 Target	Actual	Quarter 2 Target	Actual				
LED9	Creating a conducive Environment for economic development	Facilitate capacity development of SMMEs	Number of training workshops facilitated by 30 June 2025	All	Council	8	8	2	2	2	2	ACHIEVED	Attendance Register Report Photos	N/a – Target achieved	N/a – Target achieved

Key Performance Area			Local Economic Development												
Programme			Agriculture and Rural Development												
Item no	Objective	Strategy	Key Performance Indicator	Ward	Funding Source	Baseline indicator	Annual Target	Service Delivery Budget Implementation Plan    Quarterly Targets				PMS COMMENT	Evidence	Reasons for deviation	Measures to address under-performance
								Quarter 1 Target	Actual	Quarter 2 Target	Actual				
LED13	Creating a conducive Environment for economic development	Farmers supported program for agro-processing	Number of farmers supported for agro-processing by 30 June 2025	All	Council	0	1	0	1	0	0	ACHIEVED	Progress Report Photos Attendance Register	Availability of resources	N/a – Target achieved
LED15		Allocation of agricultural land to farmers	Number of beneficiaries allocated farms by 30 June 2025	All	Council	5	5	0	0	2	2	ACHIEVED	Attendance Register Report Photos	N/a – Target achieved	N/a – Target achieved

Key Performance Area			Local Economic Development												
Programme			Minerals and Energy												
Item no	Objective	Strategy	Key Performance Indicator	Ward	Funding Source	Baseline indicator	Annual Target	Service Delivery Budget Implementation Plan Quarterly Targets				PMS COMMENT	Evidence	Reasons for deviation	Measures to address under-performance
								Quarter 1 Target	Actual	Quarter 2 Target	Actual				
LED18	Creating a conducive Environment for economic development	Optimize the utilization of Social Labour Plan (SLP) and	Number of SLP projects facilitated by 30 June 2025	All	Council	2	2	0	0	1	1	ACHIEVED	Attendance Register Report Photos	N/a – Target achieved	N/a – Target achieved
LED19		Corporate Social Responsibility Funding for economic diversification programmes	Number of Corporate Social Responsibility projects facilitated by 30 June 2025	All	Council	2	2	0	0	1	1	ACHIEVED	Approved Project Letter Memorandum of Agreement	N/a – Target achieved	N/a – Target achieved

## INSTITUTIONAL CAPACITY

Key Performance Area			Institutional Capacity												
Programme			Human Resource Planning												
Item no	Objective	Strategy	Key Performance Indicator	Ward	Funding Source	Baseline indicator	Annual Target	Service Delivery Budget Implementation Plan Quarterly Targets				PMS COMMENT	Evidence	Reasons for deviation	Measures to address under-performance
								Quarter 1 Target	Actual	Quarter 2 Target	Actual				
IC2	Building institutional resilience and administrative capability	Review job descriptions	Number of job descriptions reviewed	Admin	Council	8	300	50	300	100	0	ACHIEVED	Job description reviewed	N/a- Target achieved	N/a- Target achieved
IC3		Cascading of individual performance management system	Number of performance agreements developed for incumbents in positions from level 1 to level 7/6	Admin	Council	0	150	38	4	38	18	NOT ACHIEVED	Signed Performance Agreements	Non-compliance from line managers.	Conduct workshops

Key Performance Area			Institutional Capacity												
Programme			Employment Equity												
Item no	Objective	Strategy	Key Performance Indicator	Ward	Funding Source	Baseline indicator	Annual Target	Service Delivery Budget Implementation Plan Quarterly Targets				PMS COMMENT	Evidence	Reasons for deviation	Measures to address under-performance
								Quarter 1 Target	Actual	Quarter 2 Target	Actual				
IC5	Building institutional resilience and administrative capability	Design and implementation of Employment Equity Plan	Number of Employment Equity Plans reviewed and approved	Admin	Council	1	1	0	0	1	1	ACHIEVED	Employment Equity Plan Council Resolution	N/a- Target achieved	N/a- Target achieved

Key Performance Area			Institutional Capacity												
Programme			Training and development												
Item no	Objective	Strategy	Key Performance Indicator	Ward	Funding Source	Baseline indicator	Annual Target	Service Delivery Budget Implementation Plan Quarterly Targets				PMS COMMENT	Evidence	Reasons for deviation	Measures to address under-performance
								Quarter 1 Target	Actual	Quarter 2 Target	Actual				
IC6	Building institutional resilience and administrative capability	Implementation of Training Interventions in line with the Workplace Skills Plan	Number of beneficiaries trained	Admin	Council	70	160	40	40	40	21	NOT ACHIEVED	Approved submissions	Reflecting academic Learning as per Study Assistance	Submissions for Skills Programmes to be submitted in good time
IC7		Workplace Integrated Learning (interns/ apprentices)	Number of learners placed in the municipality.	Admin	Council	50	60	15	26	15	17	ACHIEVED	Endorsed Placement Requests	N/a- Target achieved	N/a- Target achieved

Key Performance Area			Institutional Capacity												
Programme			Employee Wellness												
Item no	Objective	Strategy	Key Performance Indicator	Ward	Funding Source	Baseline indicator	Annual Target	Service Delivery Budget Implementation Plan Quarterly Targets				PMS COMMENT	Evidence	Reasons for deviation	Measures to address under-performance
								Quarter 1 Target	Actual	Quarter 2 Target	Actual				
IC9	Building institutional resilience and administrative capability	Conduct 24 Life Skill Awareness Programme sessions/campaigns	Number of beneficiaries trained	Admin	Council	24	24	6	4	6	9	ACHIEVED	Attendance Register Photos	Campaigns which were planned for quarter 1 had to be postponed to quarter 2 hence the deviation	N/a- Target achieved
IC10		Provide at least pauper burial services to destitute people and unknown corpses	Number of reports on destitute people and unknown corpses provided with pauper Burials, quarterly	Admin	Council	4	4	1	1	1	1	ACHIEVED	Report on Pauper Burials provided Approved applications	N/a- Target achieved	N/a- Target achieved

Key Performance Area			Institutional Capacity												
Programme			Legal Services												
Item no	Objective	Strategy	Key Performance Indicator	Ward	Funding Source	Baseline indicator	Annual Target	Service Delivery Budget Implementation Plan Quarterly Targets				PMS COMMENT	Evidence	Reasons for deviation	Measures to address under-performance
								Quarter 1 Target	Actual	Quarter 2 Target	Actual				
IC11	Building institutional resilience and administrative capability	Dispose of litigation cases in the Litigation Register	Percentage of cases disposed of and finalized	Admin	Council	45%	50%	10%	5%	20%	5%	NOT ACHIEVED	Approved submissions	Delays from the other departments in getting the information regarding the cases	Engagements with the Executive Directors and MM are underway

Key Performance Area			Institutional Capacity												
Programme			Occupational Health and Safety												
Item no	Objective	Strategy	Key Performance Indicator	Ward	Funding Source	Baseline indicator	Annual Target	Service Delivery Budget Implementation Plan Quarterly Targets				PMS COMMENT	Evidence	Reasons for deviation	Measures to address under-performance
								Quarter 1 Target	Actual	Quarter 2 Target	Actual				
IC12	Building institutional resilience and administrative capability	Conduct safety awareness programmes	Number of safety awareness programmes conducted	Admin	Council	12	16	4	4	4	4	ACHIEVED	Attendance Registers Photos	N/a- Target achieved	N/a- Target achieved
IC13		Conduct safety inspections	Number of safety inspections conducted	Admin	Council	98	160	40	40	40	40	ACHIEVED	Inspection reports	N/a- Target achieved	N/a- Target achieved

Key Performance Area			Institutional Capacity												
Programme			Document Management												
Item no	Objective	Strategy	Key Performance Indicator	Ward	Funding Source	Baseline indicator	Annual Target	Service Delivery Budget Implementation Plan Quarterly Targets				PMS COMMENT	Evidence	Reasons for deviation	Measures to address under-performance
								Quarter 1 Target	Actual	Quarter 2 Target	Actual				
IC16	Building institutional resilience and administrative capability	Review Document Management Policy	Number of Reviewed Document Management Policy	Admin	Council	0	1	0	0	1	0	NOT ACHIEVED	Reviewed Document Management Policy	Policy referred by EXCO to the ad-hoc committee on policy review for deliberation.	Policy to be circulated to all committee once approved by the Ad-hoc committee on policy review for approval.

## FINANCIAL MANAGEMENT

Key Performance Area Programme			Financial Management Accounting Services												
Item no	Objective	Strategy	Key Performance Indicator	Ward	Funding Source	Baseline indicator	Annual Target	Service Delivery Budget Implementation Plan Quarterly Targets				PMS COMMENT	Evidence	Reasons for deviation	Measures to address under-performance
								Quarter 1 Target	Actual	Quarter 2 Target	Actual				
FM4	Ensuring sound financial management and accounting	Submit draft AFS for audit	Number of the draft annual financial statements submitted to auditor general for audit by 31 August 2024	All	Council	1	1	1	1	0	0	ACHIEVED	Draft AFS	N/a – Target achieved	N/a – Target achieved
FM8		To ensure promote good governance, accountability and sound financial management and accounting	Number of section 71 reports submitted to provincial Treasury	All	Council	12	12	3	3	3	3	ACHIEVED	Section 71 Reports Proof of Submission to Treasury	N/a – Target achieved	N/a – Target achieved
FM9			Number of section 52 (d) reports submitted to provincial Treasury	All	Council	4	4	1	1	1	1	ACHIEVED	Section 52(d) Financial Report Proof of Submission to Treasury	N/a – Target achieved	N/a – Target achieved

Key Performance Area			Financial Management												
Programme			Supply Chain Management												
Item no	Objective	Strategy	Key Performance Indicator	Ward	Funding Source	Baseline indicator	Annual Target	Service Delivery Budget Implementation Plan Quarterly Targets				PMS COMMENT	Evidence	Reasons for deviation	Measures to address under-performance
								Quarter 1 Target	Actual	Quarter 2 Target	Actual				
FM11	Ensuring sound financial management and accounting	To ensure that all procurement processes are done in accordance with legislation	Number of quarterly updates on the suppliers database	All	Council	4	4	1	1	1	1	ACHIEVED	Report on updates	N/a – Target achieved	N/a – Target achieved
FM12			Number of Supply Chain Management deviation reports submitted	All	Council	4	4	1	1	1	1	ACHIEVED	SCM Deviation report	N/a – Target achieved	N/a – Target achieved
FM13			Number of Supply Chain Management contracts registers updated	All	Council	4	4	1	1	1	1	ACHIEVED	SCM updated contract register	N/a – Target achieved	N/a – Target achieved

Key Performance Area			Financial Management												
Programme			Revenue and Credit Control Management												
Item no	Objective	Strategy	Key Performance Indicator	Ward	Funding Source	Baseline indicator	Annual Target	Service Delivery Budget Implementation Plan Quarterly Targets				PMS COMMENT	Evidence	Reasons for deviation	Measures to address under-performance
								Quarter 1 Target	Actual	Quarter 2 Target	Actual				
FM17	Ensuring sound financial management and accounting	To ensure that all revenue due to the municipality	Percentage of monthly collection rate	All	Council	55%	75%	75%	52%	75%	52%	NOT ACHIEVED	Payment Rate on monthly billing report	Non- payment for basic services provided by the municipality	Debtors have been handed over to the Lawyers for collection
FM18			Number of monthly billing reports compiled	All	Council	12	12	3	3	3	3	ACHIEVED	Revenue Related Policies Council Resolution	N/a – Target achieved	N/a – Target achieved
FM19			Number of indigent register updated	All	Council	12	12	3	3	3	3	ACHIEVED	Quarterly Collection Rate Report	N/a – Target achieved	N/a – Target achieved



## GOOD GOVERNANCE, ACCOUNTABILITY AND TRANSPARENCY

Key Performance Area			Good Governance, Accountability and Transparency												
Programme			Office of the Municipal Manager (Information Communication Technology)												
Item no	Objective	Strategy	Key Performance Indicator	Ward	Funding Source	Baseline indicator	Annual Target	Service Delivery Budget Implementation Plan Quarterly Targets				PMS COMMENT	Evidence	Reasons for deviation	Measures to address under-performance
								Quarter 1 Target	Actual	Quarter 2 Target	Actual				
GGTA1	Information Technology enables and drives the municipality to reach its objectives	Business Continuity and Disaster Recovery Solution Implementation	Number of Business Continuity and Disaster Recovery Solution implementation on the CLOUD	Adim	Council	0	1	0	0	1	1	ACHIEVED	Report on the completed implementation of Business Continuity and Disaster Recovery Solution	N/a – Target achieved	N/a – Target achieved
GGTA2		Enterprise Financial System Upgrade	Number of system upgrades conducted on the Financial System	Admin	Council	3	3	0	0	1	1	ACHIEVED	Report on systems upgrades conducted	N/a – Target achieved	N/a – Target achieved
GGTA3		LAN Optimization	Number of LAN optimization implemented	Admin	Council	1	1	0	0	1	0	NOT ACHIEVED	Report on the completed implementation of LAN optimization	Lack of resources	Procure the required resources via SCM for the implementation of LAN optimizations
GGTA5		Information Security Management	Number of Security Awareness and Training conducted and Implementation of an Information Security Architecture	Admin	Council	1	4	1	1	1	1	ACHIEVED	Attendance Register Agenda/ Notice Photos	N/a – Target achieved	N/a – Target achieved

Key Performance Area			Good Governance, Accountability and Transparency												
Programme			Office of the Municipal Manager (Communications)												
Item no	Objective	Strategy	Key Performance Indicator	Ward	Funding Source	Baseline indicator	Annual Target	Service Delivery Budget Implementation Plan Quarterly Targets				PMS COMMENT	Evidence	Reasons for deviation	Measures to address under-performance
								Quarter 1 Target	Actual	Quarter 2 Target	Actual				
GGTA6	Promoting transparency, and accountability good governance	Review the Municipal Communication strategy annually	Number of Municipal Branding completed	ALL	Council	0	6	0	0	2	0	NOT ACHIEVED	Official Order Pictures	Financial Constraints	To be reprioritized in Quarter 3
GGTA7			Number of outdoor adverts publicized	All	Council	0	6	0	0	2	0	NOT ACHIEVED	Official Order Pictures	Financial Constraints	To be reprioritized in Quarter 3
GGTA8			Number of reports on Publications sent/shared/ released in Local, provincial, and national media internal newsletter, quarterly	All	Council	4	4	1	1	1	1	ACHIEVED	Reports on publications	N/a – Target achieved	N/a – Target achieved
GGTA10			Number of quarterly reports on crisis and emergency communicated	All	Council	1	4	1	1	1	1	ACHIEVED	Reports on publications	N/a – Target achieved	N/a – Target achieved
GGTA11			Number of community awareness conducted	All	Council	15	7	1	1	2	1	NOT ACHIEVED	Attendance Register/ Report Pictures	Financial Constraints	To be reprioritized in Quarter 3

Key Performance Area			Good Governance, Accountability and Transparency												
Programme			Office of the Municipal Manager (Risk Management)												
Item no	Objective	Strategy	Key Performance Indicator	Ward	Funding Source	Baseline indicator	Annual Target	Service Delivery Budget Implementation Plan Quarterly Targets				PMS COMMENT	Evidence	Reasons for deviation	Measures to address under-performance
								Quarter 1 Target	Actual	Quarter 2 Target	Actual				
GGTA19	Promoting transparency, and accountability good governance, within the municipality	To ensure effective risk management within the municipality	Number of Risk Assessments conducted.	Admin	Council	2	2	1	1	0	0	ACHIEVED	Risk Assessment Reports	N/a – Target achieved	N/a – Target achieved
GGTA21			Number of Risk Management Committee meetings held.	Admin	Council	4	4	1	1	1	1	ACHIEVED	Attendance Registers Agenda Minutes of Risk Management Committee meetings	N/a – Target achieved	N/a – Target achieved
GGTA22			Number of risk awareness campaign conducted.	Admin	Council	1	2	1	1	0	0	ACHIEVED	Attendance Registers Invitation	N/a – Target achieved	N/a – Target achieved
GGTA23			Number of Risk Registers developed and updated.	Admin	Council	5	5	5	5	0	0	ACHIEVED	Risk Registers (Strategic, Operational, Fraud, ICT and Projects)	N/a – Target achieved	N/a – Target achieved
GGTA24			Number of progress reports against the Risk Management plan prepared.	Admin	Council	4	4	1	1	1	1	1	ACHIEVED	Quarterly Progress Reports	N/a – Target achieved

Key Performance Area			Good Governance, Accountability and Transparency												
Programme			Office of the Municipal Manager (Internal Unit)												
Item no	Objective	Strategy	Key Performance Indicator	Ward	Funding Source	Baseline indicator	Annual Target	Service Delivery Budget Implementation Plan Quarterly Targets				PMS COMMENT	Evidence	Reasons for deviation	Measures to address under-performance
								Quarter 1 Target	Actual	Quarter 2 Target	Actual				
GGTA25	Promoting transparency, and accountability good governance,	Review the efficiency and effectiveness of municipal systems of internal control	Number of developed Risk Based Internal Audit plan.	Admin	Council	1	1	1	1	0	0	ACHIEVED	Approved Risk Based Internal Audit Plan	N/a – Target achieved	N/a – Target achieved
GGTA26			Number of internal audit reports compiled	Admin	Council	4	4	1	1	1	1	ACHIEVED	Internal Audit Reports	N/a – Target achieved	N/a – Target achieved
GGTA27			Number of developed internal audit methodology	Admin	Council	1	1	1	1	0	0	ACHIEVED	Internal Audit Methodology	N/a – Target achieved	N/a – Target achieved
GGTA28			Number of Audit Committee meetings held	Admin	Council	4	4	1	1	1	1	ACHIEVED	Minutes of meetings Attendance Registers Agenda	N/a – Target achieved	N/a – Target achieved
GGTA29			Number of Internal Audit Charter developed and approved	Admin	Council	1	1	1	1	0	0	ACHIEVED	Approved Internal Audit Charter	N/a – Target achieved	N/a – Target achieved
GGTA30			Number of Internal Audit reports on implementation of the coverage plan	Admin	Council	4	4	1	1	1	1	ACHIEVED	Internal Audit Progress Reports	N/a – Target achieved	N/a – Target achieved
GGTA31			Number of reviewed quality assurance and improvement program.	Admin	Council	1	1	1	1	0	0	ACHIEVED	Quality assurance program	N/a – Target achieved	N/a – Target achieved
GGTA32			Number of Audit Committee Charter developed and approved	Admin	Council	1	1	1	1	0	0	ACHIEVED	Approved Audit Committee Charter	N/a – Target achieved	N/a – Target achieved

Key Performance Area			Good Governance, Accountability and Transparency												
Programme			Office of the Municipal Manager (Performance Management Systems)												
Item no	Objective	Strategy	Key Performance Indicator	Ward	Funding Source	Baseline indicator	Annual Target	Service Delivery Budget Implementation Plan Quarterly Targets				PMS COMMENT	Evidence	Reasons for deviation	Measures to address under-performance
								Quarter 1 Target	Actual	Quarter 2 Target	Actual				
GGTA33	Promoting transparency, and accountability good governance,	Review the efficiency and effectiveness of performance management system	Number of SDBIP developed and approved by the Executive Mayor	Admin	Council	1	1	1	1	0	0	ACHIEVED	Approved SDBIP MAYCO Resolution	N/a – Target met	N/a – Target met
GGTA35			Number of performance agreements for Section 56/57 managers coordinated and signed	Admin	Council	8	8	8	8	0	0	ACHIEVED	Signed Performance Agreements	N/a – Target met	N/a – Target met
GGTA38			Number of quarterly section 52 nonfinancial performance reports developed and submitted to council	Admin	Council	4	4	1	1	1	1	ACHIEVED	Section 52 Report Council Resolution	N/a – Target met	N/a – Target met

Key Performance Area			Good Governance, Accountability and Transparency												
Programme			Office of the Municipal Manager (Council Whip)												
Item no	Objective	Strategy	Key Performance Indicator	Ward	Funding Source	Baseline indicator	Annual Target	Service Delivery Budget Implementation Plan Quarterly Targets				PMS COMMENT	Evidence	Reasons for deviation	Measures to address under-performance
								Quarter 1 Target	Actual	Quarter 2 Target	Actual				
GGTA40	Promoting good governance, transparency, and accountability.	Methodology to improve performance management, monitoring, and improvement to achieve overall organizational objectives	Number of Troika meetings held	Admin	Council	2	4	1	1	1	1	ACHIEVED	Minutes of Troika Meetings Attendance Registers	N/a – Target met	N/a – Target met
GGTA41			Number of Multi-Party Whippy meetings held	Admin	Council	2	4	1	1	1	1	ACHIEVED	Minutes of Multi-Party Whippy Meetings Attendance Registers	N/a – Target met	N/a – Target met

## PUBLIC PARTICIPATION

Key Performance Area			Public Participation												
Programme			Office of the Speaker												
Item no	Objective	Strategy	Key Performance Indicator	Ward	Funding Source	Baseline indicator	Annual Target	Service Delivery Budget Implementation Plan Quarterly Targets				PMS COMMENT	Evidence	Reasons for deviation	Measures to address under-performance
								Quarter 1 Target	Actual	Quarter 2 Target	Actual				
PP2	Putting people and their concerns first	Functionality of ward committees	Number of reports from ward committees produced and submitted quarterly	All	Council	104	144	36	36	36	36	ACHIEVED	Reports from ward committees	N/a – Target met	N/a – Target met
PP3			Number of reports on community meetings held by ward councillors to address community programmes and developmental matters	All	Council	144	144	36	19	36	24	NOT ACHIEVED	Reports on Community Meetings held	Ward meetings were not scheduled	Speaker will follow-up with Councillors
PP5		Community Participation	Number of Community Participation programs held	All	Council	2	4	1	1	1	0	NOT ACHIEVED	Attendance Registers Photos	Unavailability of councillors	To be prioritised in Quarter 3
PP6		Establishment of Council Committees	Number of section 79 committees meetings held	All	Council	5	12	3	0	3	2	NOT ACHIEVED	Attendance Register Minutes of meetings	Delay in submission of the information by the departments	Deadlines to be communicated on time with the departments
PP7		Capacity Building	Number of councillors training conducted	All	Council	2	2	0	0	1	0	NOT ACHIEVED	Attendance Register Agenda Photos	Financial Constraints	To be prioritized in Quarter 3

Key Performance Area			Public Participation												
Programme			Office of the Mayor												
Item no	Objective	Strategy	Key Performance Indicator	Ward	Funding Source	Baseline indicator	Annual Target	Service Delivery Budget Implementation Plan				PMS COMMENT	Evidence	Reasons for deviation	Measures to address under-performance
								Quarter 1 Target	Actual	Quarter 2 Target	Actual				
PP8	Putting people and their concerns first	Facilitate Social cohesion Activities	Number of National Days' activities hosted	All	Council	6	5	2	2	1	1	ACHIEVED	Notice Attendance Registers Pictures	N/a – Target achieved	N/a – Target achieved
PP9			Number of Youth Programmes held	All	Council	8	4	1	1	1	1	ACHIEVED	Notice Attendance Registers Pictures	N/a – Target achieved	N/a – Target achieved
PP10			Number of Executive Mayor's Imbizos	All	Council	12	12	3	3	3	3	ACHIEVED	Invitations Attendance Registers	N/a – Target achieved	N/a – Target achieved
PP11			Number of Moral Regeneration campaigns held	All	Council	6	2	0	0	1	1	ACHIEVED	Invitations Attendance Registers	N/a – Target achieved	N/a – Target achieved
PP12			Number of HIV/Aids campaigns held	All	Council	4	4	0	0	1	1	ACHIEVED	Invitations Attendance Registers	N/a – Target achieved	N/a – Target achieved
PP13			Number of activities for Women & Children held	All	Council	2	2	0	0	1	1	ACHIEVED	Invitations Attendance Registers	N/a – Target achieved	N/a – Target achieved

Key Performance Area			Public Participation												
Programme			Office of the Municipal Manager (IDP)												
Item no	Objective	Strategy	Key Performance Indicator	Ward	Funding Source	Baseline indicator	Annual Target	Service Delivery Budget Implementation Plan Quarterly Targets				PMS COMMENT	Evidence	Reasons for deviation	Measures to address under-performance
								Quarter 1 Target	Actual	Quarter 2 Target	Actual				
PP17	Putting people and their concerns first	To encourage the involvement of communities in municipal budgeting and planning processes	Number of Integrated Development Review Process Plan developed and adopted	All	Council	1	1	1	1	0	0	ACHIEVED	Adopted Integrated Development Process Plan Council Resolution	N/a – Target achieved	N/a – Target achieved



## CHAPTER 4

The municipality is fully committed and geared to improve its performance during the remainder of the financial year. In this regard, mitigatory measures/corrective actions to ensure improved performance and facilitate service delivery are being implemented and continuously monitored.

The Mid-Year Performance Assessment Report is hereby submitted to the **COUNCIL** for noting and approval.

### Submitted By

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Ms. Olyn Dikagisho  
AED Strategic Support Services – Matjhabeng Local Municipality  
Date: 30 January 2025

### Municipal Manager's Acknowledgement of Submission

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Mr. Thabo Panyani  
Acting Municipal Manager – Matjhabeng Local Municipality  
Date: 30 January 2025